



# 2020 ANNUAL REPORT

## UWbF Partners



## Sponsors



## **The Government Structure of Sports leadership in Uganda**



***Hon. Janet Kataaha MUSEVENI***  
***Minister of Education and Sports***



***Hon. Denis Hamson OBUA***  
***Minister of State for Sports***



***Dr. Donald RUKARE***  
***Chairman – National Council of Sports***



***Dr. Patrick Bernard OGWEL***  
***General Secretary – National Council of Sports***

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**THE 13<sup>TH</sup> ANNUAL CONGRESS OF UWbF HELD ON 30<sup>TH</sup> JANUARY 2021 AT  
MENGO, BALINTUMA ROAD**

**Agenda**

1. Calling meeting to order  
The chairperson to draw members' attention for congress to commence
2. Roll Call  
To register members, present and receive any apologies.
3. Adoption of the Agenda  
To receive motion for agenda to be adopted
4. Anthems  
To sing the National, East African Anthem and UWbF anthems
5. Opening Prayer  
To ask for God's presence and guidance at the Congress
6. Communication from the Chairperson and Matters arising  
To receive communication from the President and consider any matters.
7. a) Minutes of the 12<sup>th</sup> UWbF Annual Congress  
To review and approve minutes of previous congress  
b) To consider the action report from the minutes
8. Executive Report for 2020 and matters arising  
To receive executive report 2020 from General Secretary
9. Financial Report for FY 2020 and Budget for FY2021  
To receive Financial report FY 2020 and approve Budget for FY 2021
10. Activity calendar for 2021  
To receive and approve the activity calendar
11. Election of the UWbF Executive Committee  
The congress to elect Executive committee members
12. Closing prayer  
To thank God for divine guidance



## Agenda Item 4: Anthems

### Uganda National Anthem

Oh, Uganda!  
May God uphold thee,  
We lay our future in thy hand;  
United, free for liberty  
together we'll always stand.

### The Woodball Anthem

#### CHORUS

Woodball, Woodball,  
Woodball  
My sport x2

#### Verse 1

Mallet, ball, gate on ground  
Head, heart, hands, legs on  
ground

#### Chorus

#### Verse 2

Woodball, Woodball,  
Woodball, Woodball  
Everyone everywhere

#### Chorus

### East African Anthem

Ee Mungu twakuomba ulinde  
Jumuiya Africa Mashariki  
Tuwezeshe kuishi kwa amani  
Tutimize na malengo yetu

#### Chorus

Jumuiya Yetu sote tulinde  
Tuwajibike tuimarike  
Umoja wetu ni nguzo yetu  
Idumu Jumuiya yetu.  
Uzalendo pia mshikamano  
Viwe msingi wa Umoja wetu  
Natulinde Uhuru na Amani  
Mila zetu na desturi zetu.

#### Chorus

Viwandani na hata  
mashambani  
Tufanye kazi sote kwa makini  
Tujitoe kwa hali na mali  
Tuijenge Jumuiya bora.

#### Chorus

## **Agenda Item 6: Communication from the Chairperson**

### **Salutation**

The Chairman of the National Council of Sports (NCS), the General Secretary of the National Council of Sports (NCS) and other representatives,

The Patron Uganda Woodball Federation,

Invited guests and all dignitaries,

UWbF Executive Members,

Members of the Congress,

Members of the Press,

Ladies and Gentlemen, I welcome all of you to the 13th UWbF Annual Congress.

2020 has been a year to remember in the history of Woodball in Uganda. In the previous years, we have always fulfilled the annual calendar activities of the UWbF by running all the activities as scheduled, however due to Covid-19 pandemic and its consequences, we only covered 25% and the other operations have progressed scientifically under the new normal.

Allow me on a sad note send an obituary message to all our teams, partners and friends who lost your loved ones in 2020. I request congress to stand up and observe a moment of silence in respect to the deceased..... May their souls rest in eternal peace! May the Almighty God comfort all of you.

This being our last congress in our four years' term regime, we are grateful for a continued, and strong collaboration and partnership with key personalities in this country that have added value and branding to our sport enhancing the visibility of UWbF federation and made our outlook appear better. These include among others; **His Excellency the President of the Republic of Uganda, Rt. Hon.**

**Rebecca Kadaga**

**(Speaker of parliament), Hon. Janet Kataaha Museveni (The First Lady and Minister of Education and Sports), Amb. Zheng ZhuQiang (Chinese Ambassador of Uganda), H.E. Kameda**



*H.E. Yoweri Kaguta Museveni Playing Woodball during his visit to the Woodball manufacturing plant at Ndejje University*

**Kazuazi (Japanese Ambassador to Uganda), Her Royal Highness Nnabagereka Sylvia Nagginda**, among others.

In 2020 UWbF was blessed to add on the list; **Hon. Hamson Dennis Obua** – the new State Minister of Sports, **Dr. Donald Rukare** – the new Chairman of the National Council of Sports and **Dr. Patrick Bernard Ogwel (General Secretary National Council of Sports)**.

I also wish to inform this Congress that the President of Kenya Woodball Federation **Mr. Anthony Mwanzia** and the General Secretary **Mr. Samuel Litaba** paid a courtesy visit to UWbF.

My address will focus on the major key achievements of the federation in my term of office, key challenges faced and the strategic direction of the federation.

## **1.0 Key Achievements**

### **1.1 Strategic partners brought on board**

The last four years have seen us bring on board a number of key strategic partners that have boosted the growth of the Woodball sport. These include;

**1.2 The Embassy of the People's Republic of China in Uganda** has greatly supported the federation with the state-of-the-art Woodball manufacturing equipment and the support extended when hosting international Woodball events as well as extending eight capacity building opportunities in sport injuries, event management and post graduate studies to the federation. Boosting the federation annual budget growth and enhancing credibility of Woodball sport as a brand. Minimizing budget deficiencies and creating abundant resources to the federation. Our sincere gratitude to Amb. Zheng ZhuQiang the Chinese Ambassador of Uganda



***H.E. The Chinese Ambassador playing Woodball at the 10 Years Anniversary of Uganda Woodball Federation***

**1.3 Government support and engagement:** The Government of the Republic of Uganda has also strongly come on board in the last four years, offering us accreditation status and recognition as well as sponsoring Team Uganda to the



Woodball World Cup competitions and sponsoring the successful hosting of the 2<sup>nd</sup> Beach Woodball World Cup. Our focus is to have the Woodball sport among the priority sports of Government so that we can be assured of an annual budget as a sustainability mission to grow and develop the sport. I would like to appeal to government to support the federation's long strategic vision of establishing an international standard Woodball course and a Woodball manufacturing plant.

**1.4 Accreditation of Woodball by the USSSA and EASSSA:** On the same note, we strengthened our partnership with Uganda Secondary Schools Association an ally of the Ministry of Education and Sports. I wish to appreciate the President of USSSA and EASSSA for accrediting Woodball among the spectrum of sports under their umbrella of the secondary school ball games.

#### **1.5 State of the art Woodball office and manufacturing plant:**



***A Double axle lathe machine; One of the Woodball manufacturing Machine at the Federation's Woodball workshop***

Ndejje University has continued to strongly partner with the Uganda Woodball Federation. The university houses both the state-of-the-art Woodball

federation offices, the equipment showroom and the UWbF Woodball manufacturing plant in Luweero at Ndejje main campus as a capital preservation strategy. My gratitude goes to Prof Eriabu Lugujjo the Vice Chancellor of Ndejje University.

**1.6 Strengthening our cooperation with ICPAU in Uganda:** ICPAU has continued to support the successful organization of the National Junior Woodball Championship. Through their support we have been able to develop talent from the grass root to international levels a good example being Denise Nanjeru, Uganda's seed one ranked. This engagement in a way is a boundary condition compelling us to comply with the code of ethics or ethical standards that the institute stand for such as integrity and transparency.

**1.7 Successful organization of the UWbF National League:** UWbF is the only national Woodball federation among Woodball playing countries that so far runs a national league on top of its other annual calendar activities. Allow me to

appreciate the leadership of Mandela national Stadium for providing the competition venue and Buganda Land board for sponsoring the league.

### **1.8 International, regional participation and exposure of UWbF athletes:**

The federation has continued to compliment the local calendar with international calendar as a strategic mission to market and expose its athletes enhancing value for Woodball sport and making it unique among other sports in the country.

Through participation in such events, the national flag has been raised high. A number of medals and accolades have been won by our gallant athletes, sportsmen and women.

Great thanks to the government of Uganda through NCS, Chinese Embassy and member clubs that have regularly supported athletes to participate in several international competitions and other engagements.



*The First Lady and Minister of Education and Sport Hon. Janet Kataaha Museveni Playing Woodball at Ndejje University*

**1.9 International Woodball Federation (IWbF) mandate to spread Woodball on the African continent:** Uganda being the pioneer country to play Woodball on the African continent, the country was awarded this mandate by IWbF to market and develop the sport on the African continent. The introduction of Woodball to Africa will remain a land mark event and a permanent footprint to Uganda as a sporting nation.

Once again allow me thank President Hui Ming Weng for giving Uganda this mandate and for the support extended in development of Woodball sport. The main challenge faced with UWbF is the lack of a standard Woodball course for our athletes.

**1.10 Woodball played by the key corporates in the country:** Woodball is among the few sports in the country played by most key corporate companies in the country. We chose this direction as a step function to popularize this young sport and make it known in the country. Appreciation goes to Mr. Okot Richard the chairman of the corporate commission and his committee.

**1.11 Quality and production specification enhancement of Woodball equipment:** The federation is working towards manufacturing quality equipment that can be used on Uganda and African market. IWbF granted Uganda a franchise to manufacture and sale standard Woodball equipment. This initiative is geared towards making the Woodball sport a self-sustaining sport hence a competitive strategy. On that note, we received a new Hi - tech modern Woodball making Machine making it 3 new digitalized machines in a row. We are yet to receive an engineering expert from China to train and oversee the local installation process in the production plant at Ndejje University. Allow me extend our appreciation to the Chinese ambassador to Uganda Mr. Zheng ZhuQiang for this big support.



*From L-R: The General Secretary of UWbF Joseph Collins Ssemmanda, The 1<sup>st</sup> Vice President of UWbF Vincent Kisenyi, The President of UWbF Paul Mark Kayongo with the President of the International Woodball Federation Mr. Ming Hui Weng and the President of the Asian Woodball Federation Mr. Thomas Kok at the UWbF offices in 2019.*

**1.12 Strategic partnership with the media, fraternity.** The media have also been a strong partner to the growth of the Woodball sport, we have had several newspaper articles in the media and I would like to thank the press for the great work. One of the best articles was the New Vision's interview with Amb. Zheng ZhuQiang dated August 18, 2020 about China's readiness to support Woodball growth and development in Uganda.

For the last four years we have been able to get more than 100 articles and news headlines in the print media. Special recognition goes to Mr. Kaweesi Fred from New Vision and Mr. Saka Solomon from NBS television. The electronic media i.e., TV, radio and online blogs have also been very functional, giving us great mileage.

**1.13 Website overhaul, social media and results online platform:** We have one of the most outstanding national sports website with current updates on the

Woodball sport. UWbF is among the few national sports federations with a spot on online results system.

We encourage members to keep following our website and social media handles (Facebook and twitter) for both local and international correspondences; However, I urge them to value and conduct themselves in a professional manner and exercise ethical conduct when transmitting Woodball matters.

#### **1.14 Sport Growth on individual and team participation**

**1.14.1 Participation:** The last four years have seen a huge growth in the number of individuals and team participation in both local and international events. The federation has seen the number of individual players increase from 1,254 players in 2016 to approximately 5,000 active players to date in different categories from juniors, to youth and corporates. We are committed to increase these numbers by expanding a broader menu with a variety of products and synergies that are attractive to our stakeholders and can be enjoyed by everyone in the different regions of Uganda.

**1.14.2 IWbF Assembly updates:** I am happy to inform members that during the recent International Woodball Federation (IWbF) General Assembly, two UWbF officials were nominated on two out of the six committees of the international Woodball federation because of the quality of their qualifications and expertise. The UWbF president who on the same note doubles as IWbF Vice President in charge of Africa, Mr. Paul Mark Kayongo a seasoned financial professional and Chartered Accountant was appointed on the IWbF finance committee whereas the UWbF General Secretary, Mr. Joseph Collins Ssemmanda a qualified sports administrator and an IWbF technical delegate was appointed on the Technical committee.

**1.14.3 UWbF elective congress/Assembly:** Today, we are having an elective assembly where congress is mandated to elect a new Executive Committee for the next 5 years to consolidate all the achievements put in place. The strategic plan 2020 – 2025 will be one of the guiding tools for all the work plans and projects designed for the new Executive that will steer Woodball to greater levels.

**1.14.4 Strategic Plan 2020 – 2025:** The major focus of the strategic plan is hinged on the following pillars;

- 1) Corporate Governance:** Strengthen governance structures, capacity building and credible leadership.



- 2) Strengthening Resource Mobilization: Sustainability mission or grow the annual budget (Operations and Capital Development/Infrastructure)
- 3) Capacity Building and National Team performance: Quality of athletes, leaders and competition, branding/ international exposure
- 4) Strengthening partnerships and collaboration: Attract key sponsors and cream of stakeholders
- 5) Marketing and development: Build strong brand or attract partners or develop winning proposals.
- 6) Internationalization and professionalism: Competitive strength, brand quality or value

I conclude with an appreciation to all our key partners; Government of Uganda, National Council of Sports, Embassy of the People's Republic of China in Uganda, Ndejje University, CPA Uganda, Coral Coatings Ltd, the Media fraternity and above all, you, the members who have made Woodball become one of the first growing sports in Uganda. I appeal for more support towards our annual activities in 2021. I would like to recognize my fellow executive committee members who I have worked with to have the sport grow to this level. I would like to offer them a token of appreciation for their tireless efforts.

**For God and My Country**

  
Paul Mark Kayongo

**UWbF PRESIDENT**



*The Federation Headquarters located at Mengo – Balintuma Road, Kampala*



## **Agenda Item 7: Adoption of the Minutes of the 12<sup>th</sup> UWbF Annual Congress**

### **MINUTES FOR THE 12<sup>th</sup> ANNUAL CONGRESS HELD ON SATURDAY 08<sup>TH</sup> FEBURARY 2020, AT UWbF OFFICES**

#### **Agenda**

1. Calling meeting to order
2. Roll Call
3. Adoption of the agenda
4. Anthems
5. Opening prayer
6. Communication from the Chairperson and Matters arising
7. Consideration of the minutes of the 11<sup>th</sup> UWbF Annual Congress
8. Consider Executive Report for 2019 and matters arising
9. Consider accounts for 2019 and budget estimates for the financial year 2020
10. Receive and approve calendar for 2020
11. Constitution amendments
12. Approve appointment of the Electoral Committee
13. Admission of new members
14. Closing prayer

#### **Members Present**

##### **Executive Members**

<b>Position</b>	<b>Name</b>
President	Mr. Paul Mark Kayongo
1 <sup>st</sup> Vice President	Mr. Vincent Kisenyi
2 <sup>nd</sup> Vice President	Ms. Shahnaaz Luwedde
General Secretary	Mr. Joseph Collins Ssemmanda
Treasurer	Mrs. Sarah Mpiima Nakajjubi
Male Clubs' Representative	Mr. Aziz Masimbi Iga
Female Clubs' Representative	Ms. Prossy Vero Nankya

##### **Commission Heads**

<b>Commission</b>	<b>Person</b>
Schools	Mr. Billy Jeans Ssemusu
Development	Mr. Jeff David Kayongo
Corporate	Mr. Richard Okot

##### **Invited Guests**

<b>Name</b>	<b>Institution</b>
Mr. Patrick Benard Ogwel	National Council of Sports
Mr. David Katende	National Council of Sports
Prof. Krishna N. Sharma	Victoria University
Mr. Adam Sematiko	Buganda Kingdom
Mr. Robert Ssebugwawo	Parliament
Mr. Julian Ongom	Auditor

## Club Delegates

Club	Name
Airforce S.S	Mr. Tumuhimbise Evert
Ahmadiyya Primary School	Ms. Nantale Faridah
Botladz Woodball Club	Mr. Mudingotto Ladslaus
Buganda Land Board	Mr. Aziz Masimbi Iga
Bugema University	Mr. Mukiibi Ssemakula
Bukalabi Church of Uganda Primary School	Ms. Nassiwa Proscovia
Eminents Woodball Club	Mr. Towong Geoffrey
	Mrs. Mukoova Joan
	Ms. Nalubega Joyce
	Mr. Adupa Joel
Gulu College of Health Sciences	Mr. Komagumu Emmanuel
Luweero School Coordinator	Mr. Okolo Robert
Entebbe Corporate Woodball Club	Mr. Kifampa Sammuel Alex
	Mr. Tumuhimbise Edward
Kampala International University	Mr. Mugume Watson
	Ms. Mwambu Peace
	Mrs. Kabasindi Annet
	Ms. Kirungi Moreen
Kisubi Corporate Woodball Club	Mr. Ssemata Raymond
Kiryandongo Woodball Club	Mr. Okello Anthony
Kkungu Primary School	Busuulwa Fredrick
Makerere University	Mr. Kanyesigye Benson
Makerere University Business School	Ms. Mukoya Florence
	Mr. Kimbugwe Hillary
Malongo Baptist High School	Mr. Ali Ahmed Kiwanuka
Motherwell Junior School	Okio John Bosco
Murchison Bay Primary School	Mr. Angubo Mathew
Ndejje Corporate Woodball Club	Ms. Matovu Rose
Ndejje University	Mr. Musisi Steven
	Mr. Muhumuza Wilfred Kato
Nansana Municipality	Mr. Bukenya Sulai
Proway Woodball Club	Mr. Otim Simon Peter
	Mr. Kiyemba Muhammad
	Mr. Nadiope Phillip
St. Joseph's Technical Institute Kisubi	Mr. Masiga Jackson
Stroke Woodball Club	Ms. Nanjeru Denise Pulkeria
Victoria University	Mrs. Zawedde Lillian Kijjambu
USSSA	Amoding Alice

## Media

Name	Media House
Mr. Ssaka Solomon	NBS TV/ Sanyuka TV

Mr. Sentamu John Barnes	UBC TV
Mr. Isabirye David	Kawowo Sports
Mr. Candiga Adam	Access FM 96.3 Arua
Mr. Kent Arereng	Metro FM
Ms. Katende Agnes	Super FM
Mr. Lubwama Robert Kimuli	UWbF
Mr. Gombe David	Swift Sports
Mr. Jimmy Aporo	Namirembe FM
Mr. Kitaka Abel	Channel 44
Mr. Kalyango	Watch dog Uganda
Mr. Kamusiime Mugisha	New Vision
Mr. Lwanga Charles	
Mr. Ssali Nasif	ABS TV/ Pearl FM
Mr. Ssewanyana Ali	Radion Simba
Mr. Juma Ali	Pearl FM
Mr. Mayanja Ronnie	HTV
Ms. Nakate Olivia	Bukedde TV
Mr. Lwesabula Baker	BBS TV
Mr. Odongo Thomas	Red Pepper
Mr. Bwesigye Ahabu	NBS TV
Mr. Ssengooba Haruna	BTV
Mr. Mayinja Woloolo	Bilal FM

### Members absent with apology

Name	Position
Ms. Orone Akiror Loyce Grace	Assistant General Secretary
Mr. Bukenya Godfrey	Technical Director
Mr. Namayo Mawerere	Public Relations Officer

ITEM	Person In- charge
<b>MIN 01/12/AGM/2020: Prayer and call meeting to order</b> The meeting was called to order at 11:00am followed by an opening led by Mr. Joel Adupa.	
<b>MIN 02/12/AGM/2020: Roll call and apologies</b> The General Secretary roll called and presented apologies as shown above.	
<b>MIN 03/12/AGM/2020: Adoption of the agenda</b> A member from Airforce Secondary School moved a motion to adopt the agenda and was seconded by a member from Bugema University	
<b>Remarks from the General Secretary National Council of Sports</b> <ol style="list-style-type: none"> <li>He thanked the President and the General Secretary of UWbF for the invitation extended to NCS to attend the 2020 annual congress.</li> <li>He congratulated UWbF for completing all 2019 calendar events.</li> </ol>	

- c) He also noted that UWbF has been a compliant federation in meeting and fulfilling the requirements stipulated by NCS.
- d) He pointed out the excellent leadership of UWbF President for the growth of the sport.
- e) He appreciated the management and staff of Ndejje University for the support extended to UWbF in the development of the sport
- f) He also thanked the Chinese Government on behalf of NCS for supporting UWbF.
- g) He also appreciated the work of the media in publicizing Woodball the sport.
- h) He promised the government will support towards the team that will be traveling to Malaysia for the world cup.
- i) He informed members that the Minister of State for Sports Hon. Denis Hamson Obua will be visiting the federation offices; he therefore requested the President to call upon the Executive Committee to be around during his visit.
- j) He promised to invite other federations to UWbF to come beach mark and see how things are done.
- k) He informed members that government will support the excelling participants who will only compete in continental and world games; Gold will go for 5million, Silver for 3million and Bronze for 2million.
- l) He also informed members that the government of Uganda will be recognizing all sponsors and partners who have been contributing towards sports development.
- m) He also requested UWbF to identify potential areas or ways of mobilizing funds
- n) He requested for regular feedback from UWBF to NCS.

**MIN 04/12/AGM: Communication from the chairperson and matters arising**

- a) Welcomed members to the 12<sup>th</sup> Annual Congress, recognized members from NCS General Secretary Mr. Patrick Benard Ogwel, Assistant General Secretary Mr. Katende Ssemakula, Executive members, Commission members, Mr. Robert Ssebugwawo, Mr. Adam Sematiko and Prof. Krishna N. Sharma.
- b) Thanked the Government of the Republic of Uganda and the Government of the People's Republic of China for all the support extended to Uganda Woodball Federation especially the support given at the 2<sup>nd</sup> Beach Woodball World Cup and the 6<sup>th</sup> International Woodball Open Championship.
- c) Informed members that H.E. Yoweri Kaguta Museveni recognized Woodball among excelling National Sports Federations and athletes for the year 2019.
- d) Thanked the First Lady Hon. Janet Kataaha Museveni for honoring UWbF invitation as the Chief Guest of the 2<sup>nd</sup> Beach Woodball World Cup by delegating Hon. Mary Karooro Okurut as her representative at the event.
- e) Requested His Excellence the Ambassador to support the UWbF Budget for the year 2020.
- f) Reminded members that the federation manufactures its own equipment.
- g) Thanked the Chinese Embassy for the support exhibited through donating 2 new state of art manufacturing machines. And the

Embassy also pledged to add UWbF another machine to boost equipment production.

- h) Informed members that UWbF Target for 2020 is to enhance talent development in schools from different regions of Uganda.
- i) Requested government for at least 300 sets of Woodball equipment.
- j) Informed members that the preparations for selecting the National Woodball Team for Malaysia Woodball World Cup scheduled to take place on 24-30 July 2020 in Perlis is ongoing. And therefore appealed to the government to support.
- k) Thanked the sponsors for the role played in UWbF development; the Chinese Embassy in Uganda, National Council of Sports and Ndejje University particularly the Vice Chancellor Pro. Eriabu Lugujjo for hosting the National Federation Offices and the Woodball manufacturing plant. Other partners include Coral Coatings Ltd, ICPAU, Mandela National Stadium, Entebbe Municipal Council etc.
- l) Thanked members of the congress who have made Woodball what it is; an inclusive model sport.
- m) Informed members that UWbF has 4,000 active Woodball players of differing age, gender and origin.
- n) He further informed members about the 2020 UWbF road map that include the following:
  - To enhance engagements with our strategic key partners to support the establishment of a standard Woodball course.
  - To enhance and strengthening the governance structure at UWbF, member clubs and Commissions.
  - To enhance the quality of woodball equipment produced to match the world class standard.
- o) Thanked the stakeholders for having attended the congress and called for active participation.

#### **MIN 07/12/AGM/2020: Adoption of minutes for the 11<sup>th</sup> UWbF**

##### **Annual congress and matters arising.**

- a) The General Secretary guided members through the minutes and Action Report of the previous congress.
- b) A member from Ndejje Corporate Woodball Club raised a proposal to receive the 11<sup>th</sup> minutes and seconded by a member from Entebbe Corporate Woodball Club.
- c) Matters arising
- d) Chairperson recognized Mr. Julius Agaba, Mr. Gerald Kavuma and Mr. Enabu Eric for being foot soldiers in spreading the Woodball Sport.
- e) The chairperson informed the congress that none of the commissions was worth being recognized because they did not perform up to the UWbF expectations. And therefore called upon them to work hard in the year 2020.
- f) Chairperson thanked the media commission for the work exhibited in the year 2019 when UWbF hosted the 2<sup>nd</sup> Beach Woodball World Cup because there was a lot of publicity; he recognized the New Vision for the coverage and Mr. Solomon Ssaka for the leadership he displayed.
- g) The commission was requested to advise on how it is going to attach media people to each calendar activity.
- h) The minutes were then adopted as a true record of UWbF.



	Media Commission
<b>MIN 08/12/AGM/2020: Executive report and matters arising</b>	
i) The General Secretary presented the UWbF Executive Report on behalf of the Executive and the following were the highlights captured.	
j) A member from Lwengo Woodball Association raised a proposal to receive the Executive Report and was seconded by a member from Airforce Secondary School.	
k) The Chairperson appreciated the secretariat for the captions and statistics displayed in the Report and therefore requested members of the congress to present a copy of the report to their authorities.	
l) He also requested Mr. Robert Ssebugwawo to get a special copy of the report to be delivered to the Speaker of parliament the Right Hon. Rebecca Alitwala Kadaga and request her to remember UWbF.	Mr. Ssebugwawo
m) It was resolved that money must be available for all categories such that teams are awarded cash prize for the President's Cup.	Treasurer
n) It was resolved that the League Committee for 2019 will also run that of 2020 since it was well managed.	League Committee
o) It was also resolved that UWbF will engage clubs one on one to mobilize resources to finance the 2020 Woodball League.	
p) It was resolved that the marketing commission should be aggressive in marketing the Woodball sport in corporate companies.	Finance Commission
q) It was resolved that technical commission identifies players who do not suit playing in the corporate category; chairperson resolved that any club that brings players who do not match the corporate category, he or she will face the disciplinary rules.	Marketing Commission
r) It was also resolved that UWbF looks for appropriate dates for the Uganda Open so that schools do not miss out.	
s) It was resolved that the head of development commission makes a follow up on schools around different regions and see those that participate in Woodball.	Technical Commission
t) It was also resolved that the commission head makes a follow up on regional school coordinators and recognize them for spreading the Woodball Sport.	Development Commission
u) It was resolved that UWbF writes an appreciation letter to Hon. Charles Bakkabulindi thanking him for being part of UWbF move during the sports ministry.	Development Commission
v) A member from Makerere University Business School proposed to adopt the Executive Report as a true UWbF report and was seconded by a member from Kiryandongo Woodball Association.	Secretariat
<b>MIN 09/12/AGM/2020: Finance report and matters arising</b>	
a) The representative of Tomson and Company advocates (Auditor) Mr. Julian Ongom and the Treasurer UWbF presented the financial report to congress members.	
b) A member from Makerere University Business School moved a motion to receive the Treasurer and Auditor's Report and was seconded by a member from Kiryandongo Woodball Association.	

- c) The auditor reported that the accompanying financial statement gives a true and fair view of Uganda Woodball Federation as at 31<sup>st</sup> December 2019 and in cash flows for the year then ended are in accordance with the generally accepted accounting practices and financial regulations of the Federation.
- d) The treasurer presented the achievements for the financial commission as follows:
- e) She reported that the commission worked to ensure that the calendar events were run and at the great extent attributed to the increment in participation fees for the different championships.
- f) She also informed members that UWbF increased its sponsorship base in the year 2019.
- g) She informed members that the commission implemented the financial guideline that was proposed by the auditor in the year 2018.
- h) She also reported that there was increased participation of clubs by way of hosting corporate circuits.
- i) She informed members that UWbF received a donation of 2 sets of Woodball manufacturing machines.
- j) She reminded members on issues that needed to be addressed so as to meet the UWbF target; they include
- k) Need to increase UWbF fund base to ensure sustainability
- l) Need to fundraise for UWbF home
- m) To ensure that debts are recovered from members
- n) Need to continue reducing the Federation liability from members
- o) To encourage teams and clubs that wish to pay in advance for calendar events to identify the events and pay per the guideline that shall be put in place by the committee
- p) An agreed percentage charge to be made in all championships organized by stakeholders to enhance revenue mobilization.
- q) The motorcycle donated to be put into economic use.

After deliberations, it was agreed that;

- |   |           |
|---|-----------|
| a) UWbF to become members of the Uganda Senior Secondary Schools Association (USSSA).   | Finance   |
| b) Schools and clubs to draw their budget and look at events they wish to participate in and then ask for finances at once from their top management. | Finance   |
| c) Include the 300 sets of Woodball equipment requested by UWbF President from the Ugandan Government in the budget.                                  | Treasurer |
| d) To know how much UWbF invests in Woodball development.   | Treasurer |

**Recommendations from Assistant General Secretary NCS on development**

He gave his views at what NCS looks at when it comes to development; and they include:

The increment in the number of people who participate in the Woodball Sport and coverage in the nation.  
The technical capacity that is to say the how many coaches, officiating officials, administration and courses for a federation.  
Infrastructure; the period of time UWbF has taken to put up its infrastructure

- a) He therefore called upon the Federation to put the 3 recommendations into consideration during planning.
- b) It was resolved that the financial committee indicates a figure used while spreading the sport in different areas in and out of the country and extend support to anyone willing to spread the sport.
- c) It was also resolved that the commission puts in use the motorcycle donated to UWbF and set up guidelines of how it can be used.
- d) It was resolved that members with different ideas of how UWbF can be financially free to channel their suggestion to secretariat for filtering and finance will look at them.
- e) It was also resolved that the treasurer makes a follow up on teams and clubs with debts
- f) It was resolved that the treasurer sends reminders to schools on their debts payments
- g) A member from Airforce Secondary School moved a motion to approve the financial report and seconded by a member from Nansana Woodball Association

**MIN 10/12/AGM/2020: To receive and approve changes for activity calendar 2020**

A member from Eminent Woodball Club moved a motion to approve changes for the calendar seconded by a member from Makerere University

**MIN 11/12/AGM/2020: Receive and approve constitutional amendments**

Members agreed to have the constitutional amendments reviewed by members of the Executive with support of National Council of Sports.

Members agreed that an Extraordinary Congress will be called for approval of the amendments.

**MIN 12/12/AGM/2020: Approve appointment of the electoral commission**

Members agreed to have the electoral commission approved in an extraordinary assembly as per the requirement of the new constitution.

**MIN 13/12/AGM/2020: Admission of new members**

The General Secretary presented new members due for admission at the congress.

Mr. Samuel Ssemwendo moved a motion to admit the new members seconded by Mr. Robert Okoro.

The following members were admitted;

1. Eminent Woodball Club
2. Proway Woodball Club
3. Kampala International University
4. Kiryandongo Woodball Club
5. Victoria University

Executive Committee

Congress

Congress

### **Closing remarks from the Assistant General Secretary NCS**

He thanked members for playing their role in loving and spreading the Woodball Sport.

He appreciated the Executive members for accounting to their delegates.

He also congratulated the federation for the achievements for the year 2019.

He informed members that funds from government will always come though there is need for accountability.

He thanked UWbF for being compliant with the policies of NCS.

### **Closing remarks from the Chairperson**

He warned individuals who carry out malpractice during competition to compete trustworthy.

He assured members that the Executive committee will ensure fighting corruption habits.

### **MIN 14/12/AGM/2020: Closing prayer**

The closing prayer was led by Mr. Vincent Kisenyi

Signed by

  
Paul Mark Kayongo  
**Chairperson**

  
Joseph Collins Ssemmanda  
**Secretary**



*The Woodball League is one of the key products of the Uganda Woodball Federation*

## Action Report

Minute	Action Item	Responsibility Centre	Status
03/12/AGM/2020	He promised the government will support towards the team that will be traveling to Malaysia for the world cup.	NCS General Secretary	Government had already considered supporting the team
03/12/AGM/2020	The Minister of State for Sports Hon. Denis Hamson Obua to visit the federation offices; UWbF President to call upon the Executive Committee to be around during his visit.	UWbF President	The Minister did visit the federation in March 2020
03/12/AGM/2020	To invite other federations to UWbF to come bench mark and see how things are done.	NCS General Secretary	Kenya Woodball federation visited
03/12/AGM/2020	Need for UWbF to identify potential areas or ways of mobilizing funds	UWbF Executive	New strategic plan in place
03/12/AGM/2020	Need for regular feedback from UWbF to NCS.	NCS and UWbF	Done
04/12/AGM/2020	Requested His Excellence the Ambassador to support the UWbF Budget for the year 2020.	Chinese Embassy	So far the machines budget was catered for
04/12/AGM/2020	UWbF Target for 2020 is to enhance talent development in schools from different regions of Uganda.	Technical Commission	Ran clinics in Lira and Lwengo
04/12/AGM/2020	Requested government for at least 300 sets of Woodball equipment.	NCS General Secretary	Awaiting feedback
07/12/AGM/2020	Commissions to be recognized for excellent performance.	Secretariat	This has been developed basing on the



			workplan from the new strategic plan
07/12/AGM/2020	The media commission requested to advise on how it is going to attach media people to each calendar activity.	Media Commission	Was done as per the report from the secretariat
09/12/AGM/2020	It was resolved that the financial commission indicates a figure used while spreading the sport in different areas in and out of the country and extend support to anyone willing to spread the sport.	Finance Commission	This was considered and the new budget caters for this under technical expenses
09/12/AGM/2020	It was also resolved that the commission puts in use the motorcycle donated to UWbF and set up guidelines of how it can be used.	Finance Commission	The guidelines were put in place
09/12/AGM/2020	It was also resolved that the treasurer makes a follow up on teams and clubs with debts	Treasurer	Done and a comprehensive report is available
09/12/AGM/2020	It was resolved that the treasurer sends reminders to schools and clubs on their debt payments	Treasurer	Done and a work in progress
11/12/AGM/2020	Members agreed to have the constitutional amendments reviewed by members of the Executive with support of National Council of Sports.	Executive Committee	Done and completed
12/12/AGM/2020	Members agreed that an Extraordinary Congress will be called for approval of the amendments.	Secretariat	Done on 7 <sup>th</sup> November 2020

	Members agreed to have the electoral commission approved in an extra ordinary assembly as per the requirement of the new constitution.	Secretariat	Amended constitution was sent out and key deliberations from the extra ordinary congress are attached
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***The Chairman of National Council of Sports Dr. Donald Rukare receiving equipment from the President and 1<sup>st</sup> Vice President of Uganda Woodball Federation during his visit at the federation offices***







## Agenda Item 8: Executive Report for 2020

### 1.0 Introduction



Fellow executive members, Invited Guest, ladies and Gentlemen, Happy New Year! On behalf of the Uganda Woodball Federation, allow me present to you the executive report of the year 2020 highlighting the federation activities with the support of the commissions.

### 1.1 Composition of the Executive Committee

Pictorial	Position and Profile
	<b>Mr. Paul Mark Kayongo</b> President – Uganda Woodball Federation Vice President – International Woodball Federation President – Africa Woodball Federation Member – IWbF Finance Committee Chairman – Ndejje University Woodball Club
	<b>Mr. Vincent Kisenyi</b> 1 <sup>st</sup> Vice President – Administration 2 <sup>nd</sup> Vice President – Africa Woodball Federation Chairman – Uganda Christian University Woodball Club
	<b>Ms. Eseza Luwedde</b> 2 <sup>nd</sup> Vice President – Uganda Woodball Federation International Referee Chairperson – UWbF Marketing Commission Member – UWbF Schools Commission Team Manager – St. Marks College Namagoma
	<b>Mr. Collins Joseph Ssemmanda</b> General Secretary – Uganda Woodball Federation Treasurer – Africa Woodball Federation Member – IWbF Technical Committee International Referee IWbF Technical Delegate Chairman – Stroke Woodball Club

	<p><b>Ms. Orone Akiror Loyce Grace</b>  Assistant General Secretary  Secretary – UWbF Technical Commission  Team Manager – UNEB Woodball Club</p>
	<p><b>Mrs. Sarah Mpiima Nakajjubi</b>  Treasurer – Uganda Woodball Federation  International Referee  Secretary – UWbF Finance Commission  Chairperson – Reigners Woodball Club</p>
	<p><b>Mr. Bukenya Godfrey</b>  Technical Director  International Referee  Team Manager – Kisubi Corporate Woodball Club</p>
	<p><b>Mr. Namayo Mawerere</b>  Public Relations Officer – Uganda Woodball Federation  Chairperson – UWbF Media Commission</p>
	<p><b>Mr. Aziz Masimbi</b>  Clubs' Male Representative  Chairperson – UWbF Medical Commission  Member – UWbF Technical Commission  Team Manager – Buganda Land Board</p>
	<p><b>Ms. Prossy Vero Nankya</b>  Clubs' Female Representative  Member – UWbF Schools Commission  Team Manager – Zoe Woodball Club</p>

## 1.2 Staff

	<b>Mr. Agaba Julius</b> Ag. Administrator Schools coordinator In charge of the Equipment		Mr. Gerald Kavuma Assistant Administrator Schools Coordinator
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## 1.3 Commissions

Name	Commission
Mr. Paul Mark Kayongo	Finance
Mr. Kayongo Jeff David	Development
Mr. Okot Richard	Corporates
Ms. Shahnaaz Luwedde	Marketing
Mr. Ssemusu Billy Jeans	Schools
Mr. Namayo Mawerere	Media
Mr. George Isabirye	Referees
Mr. John Bosco Kaddu	Technical
Mr. Masimbi Aziz	Medical
Mr. Robert Lwanga	Beach

## 1.3 Regional Schools Representatives

No	Region	Area of coverage	Coordinator
1	Entebbe	Entebbe , Katabi	Evert Tumuhimbise
2	Mukono	Mukono, Kayunga	Vincente Kaganda
3	Jinja	Lugazi Njeru, & Greater Busoga	Moses Matege
4	Masaka	Masaka District	Henry Kaddu
5	Kampala	KCCA	Samuel Ssemwendo
6	Luweero	Luweero District	Robert Okoro
7	Mbarara	Western Uganda	Fred Turyakira
8	Lwengo	Lwengo, Lyantonde	Ahmed Ali Kiwanuka
9	Arua	West Nile	Okuti Stanley
10	Kabale	South Western	Wilson Mwebaze
11	Wakiso	Wakiso District	Fred Busuulwa
12	Nansana	Nansana Municipality	Mr. Bukenya Ali
13	Gayaza	Namulonge, Gayaza,	Judith Musazizi
14	Nakaseke	Nakaseke District	Prossy Nassiwa
15	Mpigi	Greater Mpigi,	Jannie Busuulwa
16	Kiryandongo	Kiryandongo District	Mukiibi Ssemakula
17	Mityana	Greater Mityana	Oonyo sadat



## **2.0 Secretariat Update**

I would like to recognize and appreciate the work of the secretariat thank to our fulltime staff namely Mr. Kateregga John Baptist (Administrator), Mr. Gerald Kavuma and Mr. Agaba Julius (School coordinators) as well as Ms. Nabirye Sharon Peace the Secretary who has now made two years with us.

### **Effect of COVID 19 on staff**

The federation was compelled to temporarily suspend the contracts of all its staff and remained with a skeleton team who could be facilitated under revised terms. And in this regard, we would like to thank Mr. Kateregga John Baptist and Ms. Nabirye Sharon for their relentless service to the federation.

## **2.1 IWbF General Assembly 2020**

The federation was represented at the online International Woodball Federation general Assembly by the President and General Secretary. This year's General Assembly was conducted online due to the current COVID 19 pandemic situations.

A number of elements were discussed and below are the highlights from the meeting;

- a) All the attendants approved Chinese Woodball Association to be the next host country of the 10<sup>th</sup> World Cup Woodball Championship 2022. Uganda will bid to host the 11<sup>th</sup> World Cup Woodball Championship in 2024
- b) It was noted that due to the COVID-19 pandemic, if the 9th World Cup Woodball Championship 2021 hosted by Malaysia Woodball Association will be postponed until 2022, the Chinese Woodball Association will host 10th World Cup Woodball Championship 2024. On the contrary, if the 9th World Cup Woodball Championship 2021 is on schedule, Chinese Woodball Association will be the host of 10th World Cup Woodball Championship.
- c) Regarding the Woodball development in Africa, the Secretary General of IWbF, Mr. Sean Chi-Hsiang WENG appreciated the great effort from Uganda Woodball Federation, and also indicated that IWbF definitely will consistently support the Woodball development in Africa. Under the endeavor of Uganda Woodball Federation, it's anticipated that the Woodball development in Africa will progress and advance soon.

## **2.2 Obituary**

On behalf of the Uganda Woodball Federation, I would like to pay tribute to all those that have lost their loved ones. May the Souls of the departed rest in eternal peace..... Amen. As federation we came up with a data of our lost friends;

<b>S/N</b>	<b>Name of Deceased</b>	<b>Deceased Attachment with UWbF</b>
1.	Dr. Kisamba Mugerwa	Chancellor of Ndejje University
2.	Victoria Bukirwa Kalibala	Team Member Buganda Land Board
3.	Turinawe Scovia	Team Member UCU
4.	Imat Hellen Adong-Ojobi	Mother to Hon. Denis Obua (State Minister for Sports)
5.	Rosalind Tanayita Kyewalabye	Wife to Owek. Kyewalabye Male
6.	Nabanja Miriam Saula	Mother in – law to the UWbF President
7.	Ruth Atengorit Orone	Sister to Orone Grace (Ass. GS)
8.	Eugenio O. Katamba Musoke	Son to Mr. Mukiibi Ssemakula
9.	Mama Janet Alelo	Mother to Okot Richard
10.	Johnathan Mubiru	Father to Alex Kifampa (Referee)
11.	Ruta Gepekidan	Wife to Maheri (Our Office Neighbour)

### **3.0 Africa Woodball development**

We are privileged to have Ugandans on newly nominated interim executive of the Africa Woodball Federation. The new interim executive committee have the following members;

- Mr. Paul Mark Kayongo – President (Uganda)
- Mr. Anthony Mwanzia– 1<sup>st</sup> Vice President (Kenya)
- Mr. Vincent Kisenyi– 2<sup>nd</sup> Vice President (Uganda)
- Mr. Joseph Collins Ssemmanda – Treasurer (Uganda)
- Mr. Godwin Ssenyondo – General Secretary (Uganda)
- Ms. Kudzai Pikitia – Assistant General Secretary (Zimbabwe)

Uganda has 4 members on the interim executive committee as listed above.

The Africa Woodball Federation also has a Technical and Development commission where one of our members by the names of the Mr. John Bosco Kaddu sits and has played a significant role in developing Woodball in the African countries.

He has also ensured that Woodball was connected to FASU. It was embraced and had it been not for the COVID19 Pandemic, we should have had the first All Africa University Woodball Championship this year.

During the recent International Woodball Federation (IWbF) Annual Assembly, the President of the Africa Woodball Federation did present a report on Africa Woodball development which was well received by the President of IWbF. IWbF pledged to support the activities of Woodball development in Africa.

## **4.0 Activities of the Year 2020**

In accordance with the UWbF Constitution, different commissions carried out activities. The following are the activities of the year organized under the respective commissions.

### **4.1 Development and Marketing Commission**

The commission has supported the federation review the previous strategic plan and established a new plan for the next 5 years. The new strategic plan will focus on activities that will create sustainability of the Woodball sport under the following pillars;

- Corporate Governance,
- Strengthening Resource Mobilization
- Capacity Building and National Team Performance
- Strengthening Partnerships and Collaborations
- Marketing and development
- Internationalisation and professionalism

This is a great achievement to the federation and we call upon member to support the new strategies.

For the last four years, the commission has worked towards supporting the federation attract international events so as to improve the visibility of Uganda. Some of the key events that have been hosted in the last four years include 2 international Woodball Open Championships and the 2<sup>nd</sup> Beach Woodball World Cup.

Under the development and marketing commission, the federation has had partnerships established with different entities in the last four years and among these we have strengthened the partnership with the Chinese Embassy and venue hosts such as Mandela National Stadium, Kisubi beach, Spennah Beach, Makerere University Business School, St. Joseph Technical institute Kisubi, Bugema University, CIPLA Quality Chemicals, Buziga Islamic Theological Institute among others.

The Woodball has been able to get recognition from secondary and tertiary institutions through the Ministry of Education and sports. Through such an initiative, the federation will be signing a memorandum of understanding with the

Uganda Secondary Schools Sport Association so as to have more schools play the Woodball sport. This is a strategy that is aimed at attracting East African Secondary schools to adopt the sport.

While working with the corporate commission, the development commission has seen Woodball developed in different key sectors especially the corporates. Currently the sport is played in the Corporate Games, the corporate league and the UWbF corporate Circuits.

#### **4.2 Schools Commission**

Due to the fact that schools and sports are yet to actively reopen, 2020's commission focus was on strengthening Partnership with key Entities like the Uganda Secondary Schools Sports Association (USSSA), and Allocation of more Venues for Schools Championships in the next 5 years.

Before general lockdown, the commission had successfully conducted regional games in Lwengo, Nansana and Nakasekke regions living out a tally of 12 regional Championships.

As a commission, it's of great history that UWbF strengthened partnership with the USSSA body currently under the Leadership of Mr. Patrick Okanya. On a good note, the Committee that doubles leadership at the Federation of Eastern Africa Secondary Schools Games (FEASSSA) with Mr. Justus Mugisha in Charge, gave us hopes for internationalizing Woodball in Secondary Schools. For official formalization, some of the discussed ideas were integrated into a Memorandum of Understanding that is yet to be signed. These include among the following;

- a) Woodball teams to attain direct qualification to USSSA Ball games II.
- b) Capacity building trainings for games teachers to be conducted in the USSSA set up regions.
- c) Introduction of USSSA Elite Woodball Championship.
- d) UWbF to attend all Ball Games at District level and showcase Woodball as a way of popularizing the sport.
- e) UWbF and USSSA to combine notes in the search for Ball Games II Sponsorship.

#### ***International focus***

- a) Woodball shall become a competitive sport at FEASSSA games as soon as Uganda gets other competitors in the region.
- b) The 1<sup>st</sup> ever Africa Secondary Schools Woodball Championship to be launched by 2022.
- c) Lobby through Chinese Embassy to have Woodball be included among International Secondary School Games in China 2021.

#### **4.4 Technical Commission**

Uganda Woodball Federation is an affiliate of International Woodball Federation that was started in 2008 to propagate and network the Woodball sport to different parts of the country.

##### **4.4.1 National Woodball League was established to support**

Since its inception, the federation has created different avenues for the sport enthusiasts to meaningfully come together and show case their skills with a focus on promotion of social cohesion, sportsmanship, enjoyment and inclusion and above all, the oneness to highlight commonalities and bridging cultural divides.

This engagement has indeed enabled the federation to not only signpost itself as a model federation in a country but intentionally contributing to different development agendas such as, the sustainable development goals (SDGS) particularly 3, 4, 5, 10, 16 and 17, youth engagement and peaceful co-existence of our brothers and sisters from different turbulent environments.

Among the engagements that have directly contributed to our vision this reporting period include the following;

##### **4.4.2 National Team Trials**

The exercise that ran from 1<sup>st</sup> February to March 10<sup>th</sup> at St. Joseph Technical Institute had an open competition that had outstanding players from the previous league come together to showcase their skills. Forty-four players (22 males and 22 females) were called upon for trials and at the end of the exercise, 12 players (6 males and 6 females) were convincingly selected by the committee to compose the national team which was to represent the country in Malaysia.



**Males:**

- a) Atamba Onesmus
- b) Adupa Joel
- c) Ssensalo Charles
- d) Mulindwa Ronald
- e) Muwanguzi Israel Kayongo
- f) Gwaaka Brain

**Females:**

- a) Nalubega Joyce
- b) Naula Jackie
- c) Namuddu Sophia
- d) Mukoova Joan
- e) Mukoya Florence
- f) Nanjeru Denise

We are upholding this shortlist for the upcoming World Cup and an official communication will be made on National team to be selected.

**4.4.3 1<sup>st</sup> Beach Woodball circuit**

This was held on February 9th at Spennah beach Entebbe and had all categories competing amongst each other. The goal of this circuit was to have is organized successfully. Technical equipment was enough to design the course and the players' discipline was paramount. Athletes and event organizers managed to keep time during the Tee-off and the best 3 individual players in each category (Seniors & Corporates) and each best Double were awarded medals. An improvement in scores/results for both corporates and seniors was observed.

**4.4.4 1<sup>st</sup> Corporate Woodball circuit**

The objective of the circuit was to unite and promote togetherness among the Corporate members. The event was held on February 16 at MUBS and had both seniors and corporate. Participants observed discipline and rules of the game. There was a new initiative of aerobics that was enjoyed by the players. There was an improvement in the scores considering the fact that we now have two categories of corporates i.e. the Senior Corporates and the main corporates. We encourage members clubs have corporate teams that can be part of the federation's annual Woodball circuits.

**4.4.5 3<sup>rd</sup> Lwengo schools Woodball championship.**

The Goal of this activity was bring on board more schools in Lwengo. The event was held on March 6<sup>th</sup> 2020 from Nakateete Secondary School and had 72 participants (36 boys and 36 girls)

**4.4.6 Lira University Woodball introduction**

Held on March 7<sup>th</sup> from Lira University and had 59 participants (31 males, 25 females and 3 staff members). The event attracted a lot of interest by the big offices of the University like the Dean of Students. The students vowed to proceed with this game and the university promised to consider Woodball as the priority sport at the University as soon as the sports tutor resumes office. The university promised to purchase Woodball Equipment as soon as possible.

#### **4.4.7 Women's day Woodball championship**

Held on March 8<sup>th</sup> from Mandela National stadium and had different categories of women players turning up ranging from primary, secondary going youth, University students, seniors and corporates.

#### **4.4.8 10<sup>th</sup> Kyambogo Open Woodball Championship**

This was held on March 14<sup>th</sup> 2020 from Kyambogo University Cricket Oval. The objective of this event was to create a platform where athletes regardless of their background, education level, religion and political affiliation are given a chance to show case their wood ball skills and meaningfully interact with each other.

All player categories turned up and below were the winners;

**Corporate category:** Ndejje corporate Woodball club, both men and women

**Senior category:** Eminates Woodball club, both men and women

**Youth category:** Luzira S.S, Boys and Girls

**Junior category:** Motherwell Junior School, Boys and Girls

#### **4.4.9 Partnership with Uganda Secondary School Sports Association (USSSA)**

The commission with support from the executive committee opened up discussions with USSSA to see how best wood ball can be considered as one of the ball game sport for secondary school students. The backyard discussions netted positive results in the course of the year which ultimately towards the end year had USSSA officials descending down to UWBF officials to discuss the partnership further. The meeting that had Patrick Okanya, Justus Mugisha the association treasurer who also doubles as the president of the East Africa Secondary Sports Association (FEASSA) together with the federation top officials unanimously agreed to

support and the tabled suggestions in regards to the sport's development in both Uganda and East Africa. The meeting culminated in an official signing of the MOU

#### **4.4.10 Partnership with UNHCR**

The commission has successfully spear headed it and this year the federation will be introducing wood ball in two pilot settlements i.e, Kiryandongo and Bidibidi refugee settlements. This partnership will not only signpost the federation but will also pave way for individuals in the federation to tap into a pool of opportunities available for operational partners under UNHCR.

#### **4.4.11 Partnership with Primary Teachers' Colleges in Central region:**

The commission also brought on board PTCs through Nakaseke and Shimon partnership. The other PTCs embraced the idea of having wood ball played in all PTCs in the central region and if all goes well, it be recommended to be one of the physical education examinable subjects in all PTCs in the country.

#### **4.4.12 Development of a coaches and referees' development pathway**

The commission came up with a development framework which will have coaches and referees' capacity enhanced. Both coaches and referee will be graded, evaluated and regularly monitored for useful engagements. This year, the framework and curriculum will be tested during the grade 1 coaches training on 15-16<sup>th</sup> May.

### **4.5 Finance Commission**

The commission has been so active in resource mobilization most notably the resources from the Government of the Uganda through National Council of Sports and the Chinese Government as illustrated in the financial report and indeed all federation activities.

### **4.6 Media Commission**

The federation has continued to frequently feature on all media platforms i.e. print, radio, TV and online thanks to the different media houses.

We would also like to appreciate the efforts of the media most notably Mr. Kaweesi Fred from the New vision who supported the federation to boost the media coverage amidst the pandemic period of Covid 19.







## 5.0 Pictorial from 2020



**Photo 1:** The State Minister of Sport Hon. Hamson Obua playing Woodball at the federation headquarters.

**Photo 2:** The UWbF President Mr. Paul Mark Kayongo hands over a Woodball Report to the USSSA Top executive during their visit to the Federation.

**Photo 3:** Uganda's female Woodball Player of the Year, Denise Nanjeru receiving her award at the Uganda Sport Press Association (USPA) Awards Gala.

**Photo 4:** The Chairman of the National Council of Sports, Dr. Donald Rukare aiming at the Gate while the UWbF General Secretary Joseph Collins Ssemmanda looks on at the federation offices.

**Photo 5:** The Top executive of USSSA do receive Woodball equipment from the President of UWbF at the federation headquarters.



## 6.0 Achievements

Uganda Woodball Federation registered numerous milestones in 2020; these include the following;

- a) Hosted the two new members from the Government of Uganda i.e., the new Minister of State for Sports, Hon. Denis Hamson Obua, and the new Chairman of the National Council of Sports, Dr. Donald Rukare who pledged to support Woodball development in Uganda
- b) Hosted the executive committee of the Uganda Secondary Schools Sports Association who pledged to have Woodball developed in secondary schools in the East African region
- c) We had a lot of publicity amidst the COVID 19 pandemic thanks to the media

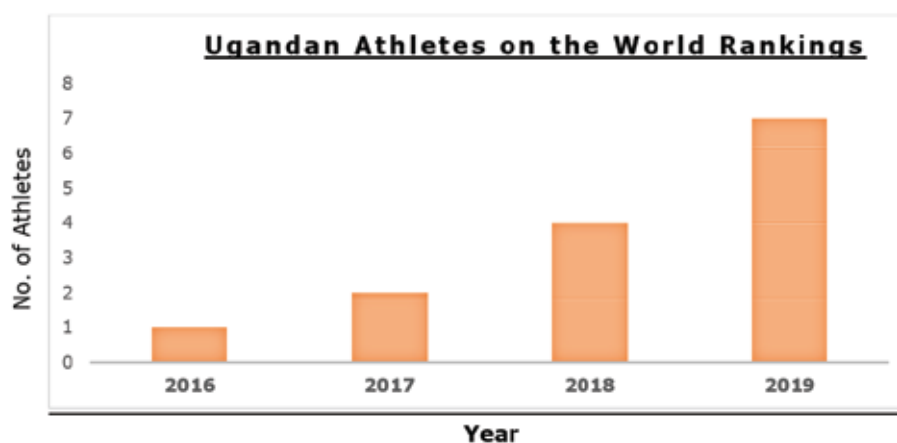
On the other hand, the Uganda Woodball Federation has achievements that are based on the analysis of last four years of the current executive committee.

### 6.1 Uganda's International performance and ranking;

The federation boasts of having improved in the ranking at the different international Woodball events most notably the Woodball World Cup where we are ranked 2<sup>nd</sup> in the whole world. Below is Uganda's performance at the different Woodball World cups since 2014.

Year	International Woodball Event	World Ranking
2019	2 <sup>nd</sup> Beach Woodball World Cup, Entebbe	2 <sup>nd</sup>
2018	8 <sup>th</sup> World Cup Woodball Championship, Thailand	2 <sup>nd</sup>
2016	7 <sup>th</sup> World Cup Woodball Championship, South Korea	5 <sup>th</sup>
2014	6 <sup>th</sup> World Cup Woodball Championship, China	6 <sup>th</sup>

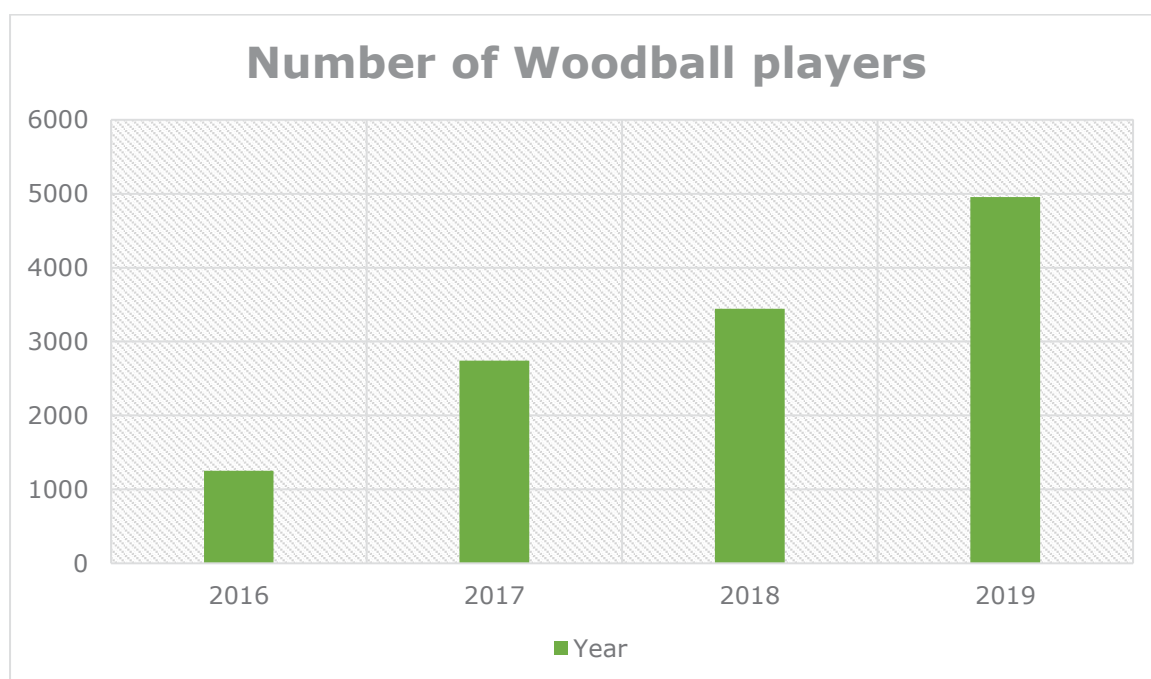
With such a performance, Uganda has been able have many athletes in the top 30 athletes in both Men and Women as per the statistics below.



## **6.2 Growth in the number of participants playing the Woodball sport**

We have been able to have a high level of participants playing the Woodball Sport in different categories i.e., the Juniors, Youth, Seniors and Corporates. At all these different categories the federation has been able to ensure that they all enjoy the sport while considering their respective events and categories such as the National Junior Championships, the Corporate Woodball Circuits and the national Open.

The federation has seen the number of individual players increase from 1,254 players in 2016 to approximately 5,000 active players to date in different categories from Juniors, to Youth and Corporates.



## **7.0 Challenges**

1. The biggest challenge encountered was the outbreak of the COVID 19 pandemic which forced many of 2020 planned activities put on a standstill. The pandemic's aftermath have and will greatly affect our operation, only 25% of the scheduled 48 calendar events were accomplished and as a way forward, we need to find other avenues on how to navigate through these impediments.
2. Insufficient funding for the development activities like regional championships
3. Inadequate governance structures for Woodball clubs
4. Inconsistence in government funds for federation activities
5. Failure default rate among Woodball clubs

6. Some schools cannot afford purchasing Woodball equipment due to their limited budgets since most of them are government aided schools. This has in most cases in events having youth caused chaos because of the fight for the little available equipment from the federation.

## 8.0 Prospects

1. Lobby for a standard Woodball course
2. Lobby for funds to construct a Woodball manufacturing plant
3. Enhance governance structures of member clubs
4. Improved visibility of our activities
5. Bring onboard more partners

Signed

  
Paul Mark Kayongo  
**President**

  
Joseph Collins Ssemmanda  
**General Secretary**



*The Speaker of the Parliament of Uganda Rt. Hon. Rebecca Alitwala Kadaga playing Woodball at the 2<sup>nd</sup> Beach Woodball World Cup in Entebbe in 2019.*

## **Agenda Item 9: Financial Report for 2020 and Budget for 2021**

### **1.0 Introduction.**

The President and Chairman of the Congress, the Executive members, the representative of NCS and all you delegates to this Congress, I greet you all and wish you a new year 2021.

In the financial report 2020 we set out to ensure working towards financial sustainability. You will agree with me that the Covid 19 pandemic affected our operations hence the call that we need to continue pursuing this objective of working towards financial stability.

I salute the finance commission, the sponsors, the team managers of the different stakeholder categories that have worked so hard and contributed to the financial requirements of the federation. Recall once again that 2020 was not an easy year given that sports activities were stopped as a measure aimed at curbing the spread of covid 19.

In spite of this, allow me to present the achievements of the finance Commission.

- 1) Worked to ensure that the calendar events as at the time of the lock down were run.
- 2) Continued to implement the finance guideline as proposed by the auditor (2018 report) and approved by congress.
- 3) Raised funds to meet the major obligations that fell due namely; the facilitation for staff, clearing of the Machines, putting in place facilities for SOPs to mitigate Covid pandemic and the collaboration visits by different dignitaries (Hon. State Minister for Sports, NCS Chairman, USSSA and FEASSSA delegations, President KWbF) and the strategic plan development.
- 4) Delivery of 2 sets of Woodball manufacturing machines to Woodball factory at Ndejje University.

In spite of these achievements there are also opportunities that can be addressed to even further the financial health.

- 1) We still need to increase our fund base to ensure sustainability.
- 2) We need to fundraise for our dream of having a home of our own.
- 3) Ensure that debts are recovered from members especially those that pause risk.
- 4) Need to continue reducing the federation liability to members specifically the president.

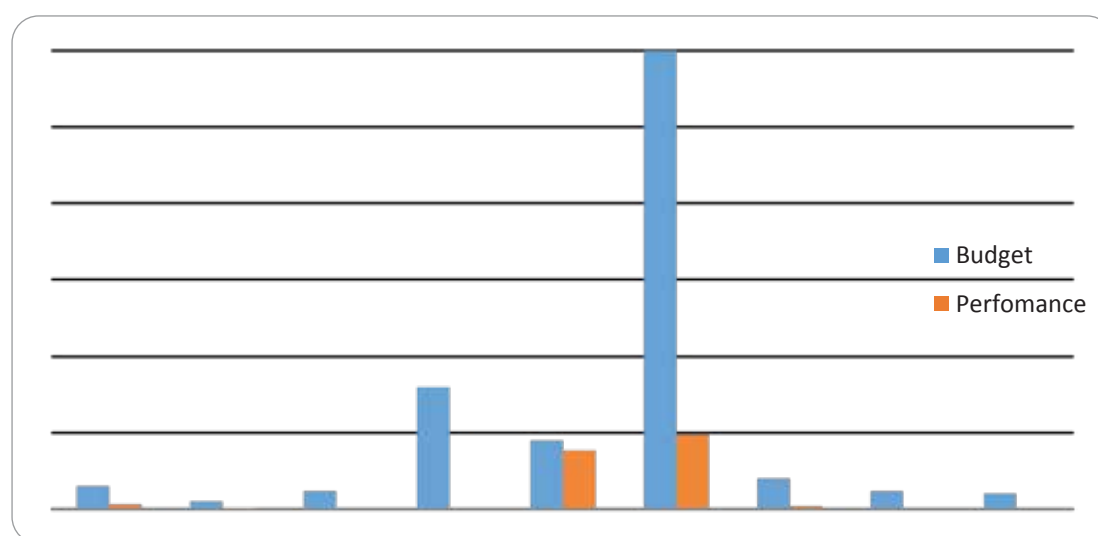
- 5) In order to increase accountability, tournament reports to be made to team managers after proper authorization.
- 6) Encourage teams and clubs that wish to prepay for calendar events to identify the events and pay as per the guideline that shall be put in place by finance committee.
- 7) As a means of enhancing revenue mobilization an agreed percentage charge be made in all championships organized by stakeholders.
- 8) Conduct a financial literacy event for managers and club officials.
- 9) Expand the sponsorship base to achieve the strategic objectives set out in the new strategic plan 2021 – 2026.

Chairman allow to present a brief about our financial performance

### 1.1 Revenue Performance FY2020

**Table 1: Showing revenue performance**

Source	Budget	Performance	% Performance	%Contribution
Open Championship	30,000,000	6,155,000	20.52	3.29
Annual subscription	10,000,000	1,844,000	18.44	0.98
Membership fees	23,500,000	1,100,000	4.68	0.59
Sponsorships	160,000,000	-	-	-
Ndejje University	90,000,000	76,945,500	85.50	41.09
National Council of sports	600,000,000	97,638,500	16.27	52.13
Equipment sale	40,000,000	3,600,000	9.00	1.92
Contribution from Members	23,500,000	-	-	-
Awards gala	20,150,000	-	-	-
	<b>997,150,000</b>	<b>187,283,000</b>	18.78	

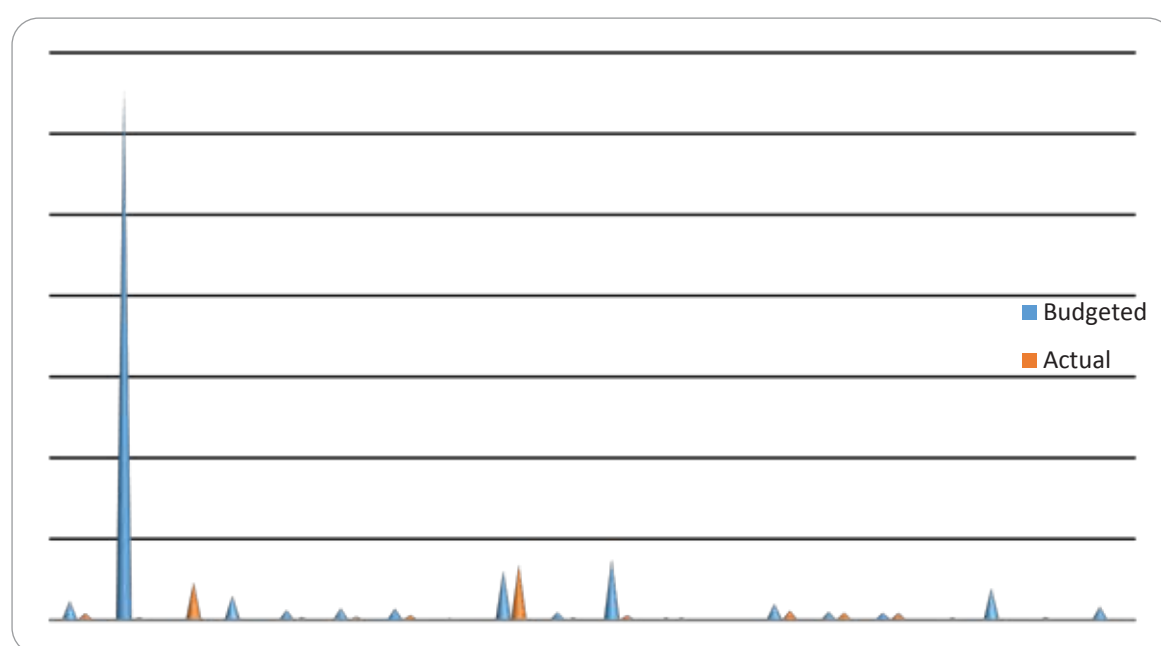


**Figure 1: Comparative Analysis of Revenue**



This year we report a revenue shortfall of 81.2% attributed to the consequences of the measures put in place by government to manage the Covid 19 pandemic. We managed to raise 187,283,000/= which is 18.7% of the budgeted revenue. We thank NCS and Ndejje University for contributing the lions share, that is, approximately 52% and 41% respectively as indicated in the graph above. I also note that most of our revenue is generated from the efforts of the President and the finance commission in soliciting sponsorships. Various championships, Membership fee, and subscription contributed less than 5% which trend is consistent over the years. We need to step up in this area.

## 1.2 Expenditure Performance



**Figure 2: Comparative expenditure Analysis**

**Table: Showing Expenditure Performance**

ITEM	Budgeted	Actual	% Performance	Allocation
Staff Salary	23,400,000.0	8,400,000.0	35.9	4.5
International Championships	653,288,300.0	3,360,000.0	0.5	1.8
Equipment clearance	-	<b>46,638,500.0</b>		24.9
Awards gala	30,136,000.0	-	-	-
Media	12,200,000.0	3,500,000.0	28.7	1.9
Utility bills	14,400,000.0	4,400,000.0	30.6	2.4
Annual Congress	14,100,000.0	6,200,000.0	44.0	3.3
Stationery	2,278,000.0	750,000.0	32.9	0.4
Office rent and rate	60,960,000.0	68,545,500.0	112.4	36.7
Meetings	9,600,000.0	3,200,000.0	33.3	1.7
Open Championships	74,850,000.0	6,072,000.0	8.1	3.2
Audit Fee	3,000,000.0	3,000,000.0	100.0	1.6

Finance costs	424,272.0	235,798.0	55.6	0.1
Welfare	20,000,000.0	11,539,105.0	57.7	6.2
Equipment Production	10,000,000.0	9,200,000.0	92.0	4.9
Depreciation	8,958,895.0	8,958,895.0	100.0	4.8
Covid 19	-	<b>3,000,000.0</b>		1.6
Technical Expenses	39,400,000.0	-	-	-
Office expense	3,400,000.0	-	-	-
Local Travel	16,754,533.0	-	-	-
<b>TOTAL</b>	<b>997,150,000.0</b>	<b>186,999,798.0</b>	<b>18.8</b>	

Our expenditure was evenly distributed averaging 3% except for Machine clearance and office rent which were at 36.7% and 24.9% respectively. Our expenditure was limited by the resource envelope.

Chairman, allow me invite our external Auditor to give an opinion on the financial report.

Thank you very much.

Signed



Sarah Nakajubi Mpiima

**Treasurer**



## **An Extract of the Audit Report for the Year ended 31 December 2020**

Uganda Woodball Federation (UWbF)  
Financial Statements  
For the year ended 31 December 2020

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### **Corporate Information**

#### **Executive committee Members:**

Mr. Paul Mark Kayongo	President
Mr. Vicent Kisenyi	1 <sup>st</sup> Vice President
Ms. Eseza Luwedde	2 <sup>nd</sup> Vice President
Mr. Collins Joseph Ssemanda	General Secretary
Ms. Orone Akiror Lyce Grace	Asst. General Secretary
Mrs. Sarah Mpiima Nakajubi	Treasurer
Mr. Godfrey Bukenya	Technical Director
Mr. Namayo Mawerere	Public Relations Officer
Mr. Aziz Masimbi	Club's male representative
Ms. Prossy Vero Nankya	Club's female representative

**Location:** Plot 264, Block 10,  
Balintuma Road Mengo  
Kampala-Uganda

**Bankers:** Centenary Bank  
Mapeera Branch  
Kampala Road

**Auditors:** Tomson & Company  
Certified Public Accountants  
P.O Box 21053  
Kampala

## Report of the Executive Committee Members

The Executive Committee present their report together with the audited financial statements for the year ended 31 December 2020.

### Activities

Uganda Woodball Federation was established to manage the development of the wood ball game in Uganda.

### Results

	2020 Shs	2019 Shs Restated
Surplus for the year	<u>108,474,090</u>	<u>7,646,672</u>

### Executive Members

The Executive members who served during the year ended 31 December 2020 are shown on page 2.

### Auditors

Tomson & Company Certified Public Accountants, who were appointed as auditors for the year, have expressed their willingness to continue in office.

### By Order of the Executive Committee

  
General Secretary

Kampala

25<sup>th</sup> January 2021

### Statement of Executive Committee Responsibilities

It is the responsibility of Executive Committee to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Federation as at the end of the financial year. In preparing those financial statements, the Executive Committee is required to:

- ☐ Select suitable accounting policies and then apply them consistently;
- ☐ Make judgments and estimates that are reasonable and prudent;
- ☐ State whether applicable accounting standards have been followed;
- ☐ Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Federation will continue to exist.

The Executive Committee is responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Federation, and to enable them ensure that the financial statements comply with the rules and regulations. They are also responsible for safeguarding the assets of the Federation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Executive Committee confirms that in their opinion:

- (a) The financial statements give a true and fair view of the financial position of the Federation as at 31 December 2020 for the year then ended; and
- (b) The financial statements are drawn up in accordance with the applicable accounting standards and financial regulations of the Federation.

This statement is made in accordance with the resolution of the Executive Committee.

Signed at Kampala on 25<sup>th</sup> January 2021

  
.....  
Executive Committee Member

  
.....  
Executive Committee Member





**Tomson & Company**  
Certified Public Accountant of  
Uganda

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**Branch Office**  
Tel: 0772 424055 / 0704 957098  
Email: barigyebarigye2017@gmail.com  
info@tomsonandcompany.com  
Website: www.tomsonandcompany.com

## **Independent Auditor's Report to the members Uganda Woodball Federation**

### **Report on the Audit of the Financial Statement**

#### **Opinion**

We have audited the financial statement of Uganda Woodball Federation (UWBF) which comprise the statement of financial position as at 31 December 2020, and the statement of comprehensive income, statement of cash flows for year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of Uganda Woodball Federation as at 31<sup>st</sup> December 2019 and its financial performance and its cash flows for the year then ended are in accordance with the Generally Accepted Accounting Practices and Financial Regulations of the Federation.

#### **Basis for our Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Federation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Uganda, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **Managing Partner /CEO:**

CPA Thomson Kwizina  
Msc. Acc & Fin. (Muk), B.Com (Muk), CPA (U), CPA (K)

#### **Branch Partner**

CPA Benson Barigye  
MA Econ (Muk), Bsc. Econ (Muk), ACCA, CPA(U) PODITRA,  
ISO 3100 Risk Manager (PECB)

Firm Reg. No. AF0224

The firm is Licensed and Regulated by: **CPA** Institute of Certified Public Accountants of Uganda

## **Report of the Independent Auditor to the members of Uganda Woodball Federation (Cont'd)**

### **Other information**

The Executive Committee is responsible for the other information. The other information comprises the Executive Committee's report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance / conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Executive Committee and those Charged with Governance for the financial statements**

The Executive Committee is responsible for the preparation and fair presentation of the financial statements in accordance with Generally Acceptable Accounting Practices, and for such internal control as the committee determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, the Executive Committee is responsible for assessing the federation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using going concern basis accounting unless management either intends to liquidate the federation or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the federation financial reporting process.

### **Auditor's responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also;



## **Report of the Independent Auditor to the members of Uganda Woodball Federation (Cont'd)**

### **Auditor's responsibilities for the Audit of the Financial Statements (continued)**

- Identify and assess the risks of material misstatement of financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the federation's internal control.
- Evaluate the appropriateness of accounting policies used and reasonableness of accounting estimates and related disclosures made by management
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the federation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to date of our auditor's report. However, future events or conditions may cause the federation to cease to continue as going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**Report of the Independent Auditor to the members of Uganda Woodball Federation (Cont'd)**

**Auditor's responsibilities for the Audit of the Financial Statements (continued)**

From the matters communicated with those charged with governance, we determine those matters that were most significance in the audit of the financial statements of the current period and therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is CPA Thomson Kwizina – P0216.

*Thomson Kwizina.*

**Tomson & Company**

Certified Public Accountants of Uganda

Kampala, Uganda

*28 January*.....2021



## Income statement

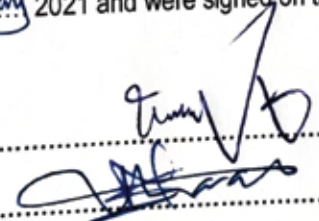

	Notes	2020 Shs	2019 Shs Restated
<b>Income</b>			
Open Championships		10,343,000	33,119,000
Annual subscription fees		2,807,750	1,220,000
Members Contribution		-	2,875,000
Sponsorship/donation	10	104,437,500	150,486,880
Membership fees		400,000	450,000
World Cup		-	22,953,830
Ndejje University Contribution		65,500,000	85,400,000
Government Contributions (NCS)	11	94,638,500	512,532,900
(Loss)/ Surplus on sale of Equipment	12	(5,239,000)	1,330,412
<b>Total Income</b>		<b>272,887,750</b>	<b>810,368,022</b>
<b>Expenses</b>			
Salaries		3,829,500	23,400,000
International Championships	13	41,490,000	593,885,401
Travel local		-	11,200,000
Welfare		-	16,545,000
Awards Gala	14	-	25,650,000
Commissions		-	1,270,000
Media		-	6,000,000
Technical expenses		3,340,000	11,564,000
Stationery		560,000	327,000
Office Rent & Rates		62,000,000	62,000,000
Meetings		-	370,000
Open Championships		4,342,000	17,873,000
Consultancy/Professional fees & audit fees		3,500,000	8,500,000
Financial costs		317,140	307,689
Office expenses		3,535,029	2,483,294
Depreciation		41,499,991	21,345,966
<b>Total Expense</b>		<b>164,413,660</b>	<b>802,721,350</b>
<b>Surplus for the Year</b>		<b>108,474,090</b>	<b>7,646,672</b>



# Statement of Financial Position

	Notes	2020 Shs	2019 Shs Restated
<b>Non-Current Assets</b>			
Property & Equipment	4	<u>207,918,628</u>	<u>98,522,619</u>
<b>Current Assets</b>			
Inventory	5	22,675,000	25,000,000
Receivables	6	13,823,000	13,823,000
Cash and Bank	7	<u>364,842</u>	<u>1,961,761</u>
		<u>36,862,842</u>	<u>40,784,761</u>
<b>Total Assets</b>		<u><b>244,781,470</b></u>	<u><b>139,307,380</b></u>
<b>Equity &amp; Liabilities</b>			
Fund Balance	8	<u>135,627,822</u>	<u>27,153,732</u>
<b>Current Liabilities</b>			
Payables	9	<u>109,153,648</u>	<u>112,153,648</u>
<b>Total Equity &amp; Liabilities</b>		<u><b>244,781,470</b></u>	<u><b>139,307,380</b></u>

These financial statements on pages 7 to 13 were approved by the Executive Committee members on 25<sup>th</sup> January 2021 and were signed on their behalf by:

..... President  
  
..... Treasurer  




## 2.0 Budget for the Year 2021

Chairman, please allow me present the budget proposed for FY2021.

The budget proposal being made is guided by the new strategic plan. The considered votes resonate around the strategic pillars. I have made a revenue projection of 1,608,056,172/= (vote 001 to 011) and the commensurate expenditure indicated. The bulk of the expenditure is allocated to international competition namely the world cup and others. I have attached notes and detailed schedules for each item for ease of explanation to the members.

## 2.1 Budget Summary for FY 2021

Vote	Income	Budget	Performance	Budget
		2020	2020	2021
001	Open Championships	30,000,000	6,155,000	93,310,000
002	Annual subscription Fees	10,000,000	1,844,000	10,000,000
003	Membership fees	23,500,000	1,100,000	10,000,000
004	Sponsorships	160,000,000		105,500,000
005	Ndejje University Contribution	90,000,000	76,945,500	100,345,500
006	National Council of Sports (NCS)	600,000,000	97,638,500	930,264,672
007	Equipment Sale	40,000,000	3,600,000	40,000,000
008	Contributions from members	23,500,000		23,500,000
009	Awards Gala	20,150,000		30,136,000
010	Debt Recovery		4	15,000,000
011	Chinese Embassy			250,000,000
	<b>Total Income</b>	<b>997,150,000</b>	<b>187,283,000</b>	<b>1,608,056,172</b>
	<b>Expenditure</b>			
100	Staff Salary	23,400,000	8,400,000	23,400,000
101	International Championships	653,288,300	3,360,000	936,800,005
102	Equipment clearance and transportation		46,638,500	20,060,000
103	Awards Gala	30,136,000	-	30,136,000
104	Media	12,200,000	3,500,000	16,550,000
105	Utilities and bills	14,400,000	4,400,000	14,400,000
106	Annual Congress	14,100,000	6,200,000	14,100,000
107	Stationery	2,278,000	750,000	3,510,000
108	Office rent & Rate	60,960,000	68,545,500	76,945,500
109	Meetings	9,600,000	3,200,000	31,640,000
110	Open Championships	74,850,000	6,072,000	74,177,000
111	Consultancy	3,000,000	3,000,000	4,500,000
112	Finance costs	424,272	235,798	424,272
113	Welfare	20,000,000	11,539,105	20,000,000
114	Equipment Production	10,000,000	9,200,000	10,414,500
115	Depreciation	8,958,895	8,958,895	8,958,895
116	COVID 19 (SOPs)	3,000,000	3,000,000	5,000,000

117	Technical Expenses	39,400,000	-	14,400,000
118	Office Expenses	3,400,000	-	7,800,000
119	Local Travel	16,754,533	-	23,840,000
120	UWbF Development Project			265,000,000
	<b>Sub Total</b>	<b>997,150,000</b>	<b>186,999,798</b>	<b>1,602,056,172</b>

## Notes to Income

S/N	Particulars	Units	Unit Cost	Total Amount
<b>001</b>	<b>Open Championships</b>			
	Beach Circuits (Schedule A ii)	4	2,250,000	9,000,000
	Corporate Circuits (Schedule A iii)	6	3,750,000	22,500,000
	Kyambogo Open Championship	1	3,400,000	3,400,000
	ICPAU Juniors Championship	1	16,600,000	16,600,000
	Presidents Cup	1	3,400,000	3,400,000
	UWbF League	6	1,473,334	8,840,000
	Uganda Open Championship	1	21,470,000	21,470,000
	Regional Woodball Championship	1	2,100,000	2,100,000
	Training course	1	6,000,000	6,000,000
	<b>Sub Total</b>			<b>93,310,000</b>
<b>002</b>	<b>Annual subscription</b>			
	Expected that all member teams pay up their subscription fees for 2021			10,000,000
	<b>Sub Total</b>			<b>10,000,000</b>
<b>003</b>	<b>Membership fees</b>			
	We expect that all non-registered members pay their membership fees			10,000,000
	<b>Sub Total</b>			10,000,000
<b>004</b>	<b>Sponsorships</b>			
	Coral Coatings (U) Ltd			10,000,000
	Corporate Sponsors			82,500,000
	Institute of Certified Public Accountants of Uganda			13,000,000
	<b>Sub Total</b>			<b>105,500,000</b>
<b>005</b>	<b>Ndejje University Contributions</b>			
	Rent for office premises	12	6,412,125	76,945,500
	Staff Salaries	12	1,950,000	23,400,000
	<b>Sub total</b>			<b>100,345,500</b>
<b>006</b>	<b>National Council of Sports Contribution</b>			
	Support to federation activities for the budget, machine clearance and COVID 19 fund			903,264,672
	<b>Sub Total</b>			<b>903,264,672</b>
<b>007</b>	<b>Sale of equipment</b>			

	With the new manufacturing equipment, we hope to boost our equipment production hence our sale.	100	400,000	40,000,000
	<b>Sub Total</b>			<b>40,000,000</b>
<b>008</b>	<b>Contribution from Members</b>			23,500,000
	<b>Sub Total</b>			<b>23,500,000</b>
<b>009</b>	<b>Awards Gala</b>			
	See Schedule (B)			<b>30,136,000</b>
<b>010</b>	Debt Recovery			
	Schedule F			<b>15,000,000</b>
<b>011</b>	Contribution from Chinese Embassy			250,000,000

### Notes to Expenditure

<b>Vote</b>	<b>Particulars</b>	<b>Period</b>	<b>Units</b>	<b>Unit Cost</b>	<b>Total Amount</b>
<b>100</b>	<b>Staff Salaries</b>				
	Administrator	12	1	700,000	8,400,000
	Office Assistant	12	1	500,000	6,000,000
	Office Assistant	12	1	450,000	5,400,000
	Office attendant	12	1	300,000	3,600,000
	<b>Sub total</b>				<b>23,400,000</b>
<b>101</b>	<b>International Championships</b>				
	See Schedule (D)				936,800,005
	<b>Sub Total</b>				<b>936,800,005</b>
<b>119</b>	<b>Local Travel</b>				
	Nakawa	6	4	50,000	1,200,000
	Mukono	5	4	100,000	1,600,000
	Entebbe	7	4	100,000	2,800,000
	Kampala	4	4	50,000	800,000
	Masaka	4	4	200,000	3,200,000
	Luweero	4	4	100,000	1,600,000
	Kiryandongo	2	6	320,000	3,840,000
	Lwengo	4	4	250,000	4,000,000
	Jinja	4	4	150,000	2,400,000
	Wakiso	6	4	100,000	2,400,000
	<b>Sub Total</b>				<b>23,840,000</b>
<b>103</b>	<b>Awards Gala</b>				
	See Schedule (B)				
	<b>Sub Total</b>				<b>30,136,000</b>
<b>104</b>	<b>Media</b>				
	Press Conferences	12	20	20,000	4,800,000
	Print & Media	2	6	300,000	3,600,000
	Competition coverage		245	30,000	7,350,000

	Website hosting, domain name renewal	1	1	800,000	800,000
	<b>Subtotal</b>				<b>16,550,000</b>
<b>117</b>	<b>Technical Expenses</b>				
	Purchase of new;				
	Rope	100	1	50,000	5,000,000
	Gate Numbers	20	1	30,000	600,000
	New training equipment	20	1	370,000	7,400,000
	Faraway flags	20	1	10,000	200,000
	Faraway barricade	24	1	50,000	1,200,000
	<b>Sub Total</b>				<b>14,400,000</b>
<b>107</b>	<b>Stationery</b>				
	Printing paper	8	1	100,000	800,000
	Tonner	7	1	200,000	1,400,000
	News papers	12	20	2000	480,000
	Box Files		24	5000	120,000
	Customized Pens		1		360,000
	Envelopes		36	10,000	360,000
	<b>Sub Total</b>				<b>3,510,000</b>
<b>108</b>	<b>Office Rent &amp; Rates</b>				
	Rent for office premises		12	6,412,125	<b>76,945,500</b>
	<b>Sub Total</b>				<b>76,945,500</b>
<b>109</b>	<b>Meetings</b>				
	Executive Committee		4	600,000	2,400,000
	Finance Committee		4	280,000	1,120,000
	Disciplinary Committee		4	280,000	1,120,000
	Technical Committee		4	280,000	1,120,000
	Schools Commission		4	280,000	1,120,000
	Media Commission		4	280,000	1,120,000
	Medical Commission		4	280,000	1,120,000
	Marketing & Development		4	280,000	1,120,000
	Referees Committee		4	280,000	1,120,000
	Event Meetings				20,280,000
	<b>Sub total</b>				<b>31,640,000</b>
<b>110</b>	<b>Open Championships</b>				
	Beach Circuits		4	1,475,000	5,900,000
	Corporate Circuits		6	2,830,334	16,982,000
	Kyambogo Open		1		3,280,000
	Presidents Cup		1		3,100,000
	ICPAU Junior Championship		1		12,520,000
	Uganda Open Championship		1		21,470,000
	UWbF League		6	1,473,334	8,840,000
	Regional Woodball Championship		1		2,085,000
	<b>See Schedule (C)</b>				

	<b>Sub - total</b>				<b>74,177,000</b>
<b>111</b>	<b>Consultancy</b>				
	Audit fees	3	1	1,000,000	3,000,000
	Legal Fees	3	1	500,000	1,500,000
	<b>Sub Total</b>				<b>4,500,000</b>
<b>112</b>	<b>Finance Costs</b>				
	Leger fees	12	2	1,100	26,400
	Statement fees	12	2	3,000	72,000
	Tax on commission	12	2	2,500	60,000
	Commission on transactions	12	2	11,078	265,872
	<b>Sub Total</b>				<b>424,272</b>
<b>118</b>	<b>Office Expenses</b>				
	Postage	12	1	20,000	2,000,000
	Telephone /fax	12	1	100,000	1,000,000
	Office consumables	12		400,000	4,800,000
	<b>Sub total</b>				<b>7,800,000</b>
<b>115</b>	Depreciation				8,958,895
	<b>Total Expenditure</b>				

Signed



**Treasurer**

**Uganda Woodball Federation**



**President**

**Uganda Woodball Federation**

## Agenda Item 10: Activity Calendar 2021

### 1.0 Local Calendar

MONTH	DATE	COMPETITION/ EVENT	VENUE/ HOST
January	30	13 <sup>th</sup> Annual Congress	UWbF Offices
February	13	Woodball Referees Refresher Seminar	Kampala International University
		Orientation on First Aid & UWbF SOPs	
		Woodball Refresher O\pen Challenge	
	21	1 <sup>st</sup> Corporate Woodball Circuit	MUBS
	28	1 <sup>st</sup> Beach Woodball Circuit	TBD
March	08	Women's Day Woodball Championship	TBD
		AUUS Women Games – 4th Edition	IUIU
	20	Mbale Woodball Workshop	Mbale Community Polytechnic
	27	10 <sup>th</sup> Ndejje Open Woodball Championship	Ndejje University-Main Campus
	27-28	Central region PTC Woodball introduction course	Nakakaseke/Shimon PTC
April	11	2 <sup>nd</sup> Corporate Woodball Circuit	Bugema University
	17 - 18	National Team Training	Makerere University
	24	Kyambogo Open Woodball Championship	Kyambogo University
May	02	2 <sup>nd</sup> Beach Woodball Circuit	TBD
	15 - 16	National Woodball Coaching Course - level 1	MUBS
	22 - 23	National Team Training	Buziga Islamic Secondary School
	28 - 30	Woodball introduction to UNHCR Refugee settlements	Kiryandongo Settlement
June	05 - 06	National Team Training	TBD
	13	3rd Corporate Woodball Circuit	St. Joseph's Tech Inst Kisubi
	26 - 27	11th ICPA Juniors Woodball Championship	Trinity College Nabbingo
July	04 - 20	National Team Residential Training	St. Joseph's Tech Inst. Kisubi
	10	President's Cup 2021	Victoria University
	12- 20	USSSA National Ball Games II	Lira District
	24 - 30	9th World Cup Woodball Championship 2021	Perlis - Malaysia
	24 - 30	23 <sup>rd</sup> Malaysia International Woodball Open Championship 2021	Perlis - Malaysia
August	14	National Woodball League – Outing I	St. Joseph's Tech Inst Kisubi
	10 - 20	FEASSSA Games 2021	Kakamega Kenya



	22	4 <sup>th</sup> Corporate Woodball Circuit	Cipla Ltd - Luzira
	28	National Woodball League – Outing II	St. Joseph’s Tech Inst Kisubi
	27-29	Level 1 coaching course for selected refugees	Bidi bidi Settlement
September	04	National Woodball League – Outing III	St. Joseph’s Tech Inst Kisubi
	12	3 <sup>rd</sup> Beach Woodball Circuit	TBD
	18	National Woodball League – Outing IV	St. Joseph’s Tech Inst Kisubi
	24 - 26	2 <sup>nd</sup> Africa Open Woodball Championship	Mombasa - Kenya
	25 - 26	5 <sup>th</sup> Kenya International Woodball Championship	Mombasa - Kenya
October	09 - 10	13 <sup>th</sup> Uganda Woodball Open	Mbale Golf Course
	24	5 <sup>th</sup> Corporate Woodball Circuit	Bugema University
	31	4 <sup>th</sup> Beach Woodball Circuit	TBD
November	14	6 <sup>th</sup> Corporate Woodball Circuit	Buganda Land Board
	20	3 <sup>rd</sup> Uganda Regional Woodball Championship	Makerere University
	26	Annual Awards Gala	TBD
December	04	Youths & Juniors Woodball Challenge	TBD
	14 - 20	19th AUUS Games 2021	UCU

## 2.0 International Calendar 2021

Date	Event	Venue	Host
<b>02 – 10 Apr.</b>	6 <sup>th</sup> Asian Beach Games 2020 (Beach Woodball Discipline) – International Tour Beach Asian Games	Sanya, China	Sanya Asian Beach Games Organizing Committee
<b>30 Apr–2 May</b>	Hong Kong Open International Woodball Championship 2020 – International Tour Hong Kong Stop	Hong Kong, China	Hong Kong Woodball Association
<b>24-30 Jul</b>	9 <sup>th</sup> World Cup Woodball Championship 2020 – International Tour Thailand Stop	Perlis, Malaysia	Malaysia Woodball Association
<b>31 Jul- 2 Aug</b>	20 <sup>th</sup> Singapore Lion City Cup International Woodball Open Championship 2020 – International Tour Singapore Stop	Singapore	Woodball Association Singapore
<b>17-21 Sep</b>	20 <sup>th</sup> Japan Open International Woodball Championship 2020 – International Tour Japan Stop	Fukushima, Japan	Japan Woodball Federation
<b>20 – 26 Sep</b>	2 <sup>nd</sup> Africa Woodball Championship 3 <sup>rd</sup> Africa Woodball Workshop	Mombasa, Kenya	Africa Woodball Federation
	5 Kenya International Woodball Open Championship 2020		Kenya Woodball Federation
<b>25 -30 Nov</b>	25 <sup>th</sup> Taiwan Open International Woodball Championship 2020 – International Tour Taiwan Stop	Kaohsiung	Chinese Taipei Woodball Association
<b>25 -30 Nov</b>	General Assembly 2020 of International Woodball Federation	Chinese Taipei	International Woodball Federation
<b>28 Nov-6 Dec</b>			

## **Appendix A – Minutes of the Extra Ordinary Congress held on 7<sup>th</sup> Nov 2020**

### **MINUTES FOR THE EXTRA ORDINARY CONGRESS HELD ON SATURDAY 07<sup>TH</sup> NOVEMBER 2020, HELD ONLINE**

#### **Agenda**

1. Opening prayer
2. Roll Call
3. Adoption of the agenda
4. Communication from the Chairman
5. Appointment of the Electoral Committee
6. Closing prayer

#### **MEMBERS PRESENT**

##### **Executive Members**

<b>Position</b>	<b>Name</b>
President	Mr. Paul Mark Kayongo
1 <sup>st</sup> Vice President	Mr. Vincent Kisenyi
2 <sup>nd</sup> Vice President	Ms. Shahnaaz Luwedde
General Secretary	Mr. Joseph Collins Ssemmanda
Ast. General Secretary	Mrs. Orone Grace
Treasurer	Mrs. Sarah Mpiima Nakajjubi
Public Relations Officer	Mr. Namayo Mawerere
Female Clubs' Representative	Ms. Prossy Vero Nankya

##### **UWbF Staff**

<b>Name</b>	<b>Responsibility</b>
Agaba Julius Kabisha	General duties & Equipment
Kavuma Gerald	General duties

##### **Commission Heads**

<b>Commission</b>	<b>Person</b>
Development	Mr. Jeff David Kayongo

##### **Club Delegates**

<b>Club</b>	<b>Name</b>
1. Airforce Secondary School	Mr. Tumuhimbise Evart

2. Ahmadiyya Primary School	Ms. Nantale Faridah
3. Botladz Woodball Club	Mr. Mudingotto Ladslaus
4. Bugema University	Mr. Mukiibi Ssemakula
5. Kampala International University	Mr. Kasaija Joshua
6. Kiryandongo Woodball Club	Mr. Okello Anthony
7. Luzira Secondary School	Mr. Ssemwendo Samuel
8. Makerere University Business School	Mr. Kimbugwe Hillary
9. Muni University	Mr. Ochieng Ambrose
10. Proway Woodball Club	Mr. Otim Simon Peter
11. Stroke Woodball Club	Mr. Enabu Erick
12. Uganda Christian University	Mr. Cornelius Engwenyu
13. Zoe Woodball Club	Ms. Nabweteme Mariam

### Media

Name	Media House
Mr. Mayega Denis	Galaxy Fresh TV
Mr. Kent Arereng	Metro FM

ITEM	Person charge	In-
<b>MIN 01/06/UWbF. EXTRAODINARY CONGRESS/2020: PRAYER AND CALL MEETING TO ORDER</b> The meeting was called to order at 11:00am and Mr. Hilary Kimbugwe from Makerere University Business School said the Opening prayer.		
<b>MIN 02/06/UWbF. EXTRAODINARY CONGRESS/2020: ROLL CALL AND APOLOGIES</b> The General Secretary did a roll call	Secretariat	
<b>MIN 03/12/UWbF. EXTRAODINARY CONGRESS/2020: ADOPTION OF THE AGENDA</b> Mr. Tumuhimbise Evert moved a motion to adopt the agenda Mr. Mudingotto Ladslaus requested to have an additional agenda item; Review of the Constitutional Amendments, adopt and approve. This was seconded by Mr. Kimbugwe Hilary from Makerere University Business School and Mr. Ssemwendo Samuel from Luzira Secondary School.	Congress	

<p><b>Review of the Constitutional Amendments</b></p> <p>Matters Arising from Constitutional Amendments as advised from National Council of Sports to be approved.</p> <ol style="list-style-type: none"> <li>I. A member inquired by the President is supposed to appoint the PRO. Let the position be an elective position with requirements for individuals to qualify. A resolution was passed the position of Public Relations Officer should be retained as an elective position.</li> <li>II. A member proposed to have a schools/ Institutions representative. A feedback was brought up to strengthen the schools commission for schools/ Institutions matters.</li> <li>III. A member raised a suggestion; Can't we have a returning officer on the very day of elections instead of appointing a three-person electoral committee!</li> <li>IV. A member brought a concern about the quorum. 1/3 is too small to represent the 2/3, which was passed.</li> <li>V. On article 2.4.1 (Requirements for office bearers)- Why 500 million yet Federations grow from shillings to billions</li> </ol>	Congress
<p><b>Adoption and Approval of the Constitutional Amendments.</b></p> <p><b>Mr. Cornelius Engwenyu</b> moved a motion to adopt and approve the Constitutional Amendments. <b>Mr. Enabu Erick</b> and <b>Ms. Luwedde Shahnaaz</b> seconded the motion</p>	
<p><b>MIN 04/06/UWbF. EXTRAORDINARY CONGRESS/2020:</b></p> <p><b>COMMUNICATION FROM THE CHAIRPERSON.</b></p> <p>Welcomed members to the Extraordinary Congress.</p> <p><i>Most members thanked the Chairman for a good communication through the online chats and alleged full support to the president in the development of this sport.</i></p> <p>The report was then adopted as record of UWbF</p>	Chairperson
<p><b>MIN 05/06/UWbF. EXTRAORDINARY CONGRESS/2020: APPOINTMENT OF THE ELECTORAL COMMITTEE</b></p> <p>The General Secretary guided members through the list of the proposed candidates for consideration with their respective CVs.</p> <ol style="list-style-type: none"> <li>1. Ms. Jackeline Kagoya – an advocate of the high court specialized in Gender based violence consultant, mediation, domestic relation matters and Small claims procedure.</li> <li>2. Mr. George Wagoogo – the in charge of capacity building at the Uganda Olympic Committee and a Sports Tutor at Kyambogo University with vast experience in running federation elections.</li> <li>3. Mr. Arthur Nuwagaba – An administrator from Uganda Olympic Committee and a Masters Graduate from the Russian International Olympic University</li> </ol>	Secretariat



<p><b>Matters arising</b></p> <p>The Chairperson informed congress that;</p> <ol style="list-style-type: none"> <li>4. It's a mandate of the executive committee to propose suitable members for electoral commission.</li> <li>5. Article 2.5 of the constitution gives Congress rights to approve the electoral committee</li> </ol> <p>A member commented that having seen the profiles of the candidates they have full hope that we shall have successful elections.</p> <p>A member proposed Ms. Jackeline Kagoya to be a Chairperson.</p> <p>However, congress agreed the committee below will serve as an electoral committee for the upcoming Elective congress in January 2021 as read by the Chairman;</p> <ol style="list-style-type: none"> <li>1. Mr. George Wagoogo – Chairman</li> <li>2. Ms. Jackeline Kagoya- Secretary</li> <li>3. Mr. Arthur Nuwagaba – Committee Member</li> </ol>	<p>Congress</p>
<p><b>Adoption of the Electoral Commission</b></p> <p><b>Mr. Ssemwendo Samuel</b> moved a motion to adopt the candidates presented as the members of the Electoral Committee. The motion was seconded by <b>Mr. Kimbugwe Hilary</b> and <b>Mr. Otim Simon</b></p>	
<p><b>A.O.B:</b> A member requested for a Symposium with professional players on issues of professionalism.</p>	
<p><b>Final Remarks from the Chairman.</b></p> <p>He thanked members for an overwhelming attendance and participation.</p> <p>He thanked teams who brought in new delegates with new ideas to grow the sport.</p> <p>He apologized for time, network, and guidance challenges to access this meeting. We had a meaning full congress.</p> <p>He assured members that if given another chance to steer Woodball, we shall have Woodball as the leading sport in the country plus your full support</p> <p>He finally thanked his executive Members and staff for helping him to take Woodball where it has reached.</p>	<p>Chairperson</p>
<p><b>MIN 06/06/UWbF. EXTRAODINARY CONGRESS/2020: CLOSING PRAYER.</b></p> <p>Ms. Mariam Nabweteme said the closing prayer.</p>	

## Appendix B: UWbF 2021 – 2025 Strategic Framework

Pillar	Activities	Target	Key Performance Indicators	In Charge
<b>Good Governance enhancement</b>	<ul style="list-style-type: none"> <li>To strengthen the governance structures at Federation level; Secretariat (Human resource policy)</li> </ul>		An approved Human Resource Policy in place	Secretariat
	<ul style="list-style-type: none"> <li>Commissions (Terms of reference)</li> </ul>	Have one complete document.	A detailed document on Commission roles and responsibilities	Secretariat
	<ul style="list-style-type: none"> <li>To strengthen and streamline members governance structures; Club leadership, Club constitutions, Club membership</li> </ul>	Develop a complete charter for members	A charter on Membership	Secretariat
		A standard constitution template for member clubs and Associations	Copy of Constitution and leadership team for each member	Secretariat
	<ul style="list-style-type: none"> <li>To develop different policies that support governance</li> </ul>	Secretariat policy, Electoral policy, human resource policy, Procurement policy. Environment and conservation Policy	An approved policy in place for areas identified.	Finance commission
			Team Selection and Management Policy in place	Technical Commission
	<ul style="list-style-type: none"> <li>To put in place a code of conduct for athletes, officials and leaders</li> </ul>	One code of conduct for athletes, One code for leaders One code for coaches	An approved comprehensive code of conduct in place for each category.	Disciplinary Commission
	<ul style="list-style-type: none"> <li>To sensitize members about the federation's mission, vision and values</li> </ul>	Two sensitization seminars.	Reports of periodic sensitization seminars	President's office
	<ul style="list-style-type: none"> <li>To strengthen the disciplinary commission</li> </ul>	.	Have a fully constituted tribunal in place	Secretariat

			<ul style="list-style-type: none"> <li>Capacity building report in place</li> <li>Codes and sanctions in place</li> </ul>	
<b>Resource Mobilization growth</b>	<ul style="list-style-type: none"> <li>Ensure that the Woodball Manufacturing plant is fully functional to produce equipment for both Uganda and Africa</li> </ul>	Produce 1000 sets of high quality and affordable equipment.	<ul style="list-style-type: none"> <li>Established holding company with legal documentation in place</li> <li>A functional plant</li> <li>An approved equipment production policy in place</li> </ul>	President's office
	<ul style="list-style-type: none"> <li>Ensure that the federation secures a sustainable Woodball home</li> </ul>		<ul style="list-style-type: none"> <li>A Woodball home in place</li> <li>Evidence of income strength</li> </ul>	President's office
	<ul style="list-style-type: none"> <li>Streamline membership contribution</li> </ul>	Achieve 100% debt collection and contribution form members.	<ul style="list-style-type: none"> <li>A membership register and statement of contribution</li> </ul>	Finance commission
<b>Capacity Building and National Team Performance</b>	<ul style="list-style-type: none"> <li>Training Coaches, Referees and Athletes</li> </ul>	2 capacity building seminars for each category.	<ul style="list-style-type: none"> <li>Report and register of trained coaches, Referees and Athletes</li> <li>Licensed coaches and referees.</li> </ul>	Technical commission
	<ul style="list-style-type: none"> <li>Developing a charter for Clubs, Referees and Coaches</li> </ul>	1 charter per category	<ul style="list-style-type: none"> <li>An approved charter in place for clubs, referee and coaches</li> </ul>	Technical commission
	<ul style="list-style-type: none"> <li>Streamline the types of competitions and their governance</li> </ul>	Name, category, criteria, and condition for competition.	<ul style="list-style-type: none"> <li>Approved Competition guidelines in place</li> </ul>	Technical commission

	<ul style="list-style-type: none"> <li>Secure and own an online results system</li> </ul>	Procure one online system	<ul style="list-style-type: none"> <li>An online results system in place</li> </ul>	Finance commission
	<ul style="list-style-type: none"> <li>Developing and boosting the National team performance</li> </ul>	<ul style="list-style-type: none"> <li>Have a pool of players for training</li> <li>1 Training camp</li> </ul>	<ul style="list-style-type: none"> <li>The number of athletes in the World Rankings</li> <li>Uganda's position in the Woodball World</li> </ul>	Technical Commission
<b>Enhancing Partnerships and Collaborations</b>	<ul style="list-style-type: none"> <li>Boost the number of partnerships</li> </ul>	<ul style="list-style-type: none"> <li>Have 10 strategic members in place.</li> </ul>	<ul style="list-style-type: none"> <li>Evidence of MoUs signed</li> <li>Evidence of MoUs signed</li> </ul>	President office and marketing commission
	<ul style="list-style-type: none"> <li>Increase the number of collaborations</li> </ul>	<ul style="list-style-type: none"> <li>Have 5 solid collaborations</li> </ul>		
<b>Marketing and development</b>	<ul style="list-style-type: none"> <li>Develop structures that support growth of Woodball in different categories i.e., Corporate, institutions and schools</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li>Approved structures in place</li> </ul>	Development commission
	<ul style="list-style-type: none"> <li>Establishment of activity plans at different levels</li> </ul>	<ul style="list-style-type: none"> <li>A periodic plan</li> </ul>	<ul style="list-style-type: none"> <li>Approved activity plans</li> </ul>	Development commission
	<ul style="list-style-type: none"> <li>Enhancing the Woodball brand to attract sponsorship and players</li> </ul>	<ul style="list-style-type: none"> <li>One brand policy</li> </ul>	<ul style="list-style-type: none"> <li>An approved brand policy in place</li> </ul>	Marketing commission
	<ul style="list-style-type: none"> <li>Maximizing community engagements</li> </ul>	<ul style="list-style-type: none"> <li>5 Community engagement activities.</li> </ul>	<ul style="list-style-type: none"> <li>Community engagement reports</li> </ul>	
<b>Internationalisation and professionalism</b>	<ul style="list-style-type: none"> <li>Promotion of international relations</li> </ul>	<ul style="list-style-type: none"> <li>5 engagements with international cohorts.</li> </ul>	<ul style="list-style-type: none"> <li>Reports on international engagements</li> </ul>	Secretariat and Marketing commission
	<ul style="list-style-type: none"> <li>Hosting of international events</li> </ul>	<ul style="list-style-type: none"> <li>Host one international event</li> </ul>		
	<ul style="list-style-type: none"> <li>Boosting sports tourism</li> </ul>	<ul style="list-style-type: none"> <li>Hold 5 events promoting tourism</li> </ul>	<ul style="list-style-type: none"> <li>Number of foreigners in the country</li> <li>Report on the number of events</li> <li>MoUs with Tourism agencies</li> </ul>	

	<ul style="list-style-type: none"> <li>• Management of people's health and wellness</li> </ul>	<ul style="list-style-type: none"> <li>• Hold 5 major event and 5 minor events</li> </ul>	<ul style="list-style-type: none"> <li>• Report on stakeholder feedback on their health and health clinics</li> <li>• Report on sport injuries</li> </ul>	Medical Commission
	<ul style="list-style-type: none"> <li>• Youth engagement and development</li> </ul>	<ul style="list-style-type: none"> <li>• 5 youth specific events.</li> </ul>	<ul style="list-style-type: none"> <li>• A register of Youth playing Woodball</li> <li>• Report on Youth events held</li> </ul>	Development commission
	<ul style="list-style-type: none"> <li>• Woodball as an inclusive sport</li> </ul>	<ul style="list-style-type: none"> <li>• 5 events of inclusive sports events.</li> </ul>	<ul style="list-style-type: none"> <li>• Report on special needs Woodball events</li> </ul>	Development commission
	<ul style="list-style-type: none"> <li>• People development</li> </ul>	5 seminars of people development through woodball.	<ul style="list-style-type: none"> <li>• Reports on trainings and clinics conducted</li> </ul>	Development commission






## UGANDA WOODBALL FEDERATION


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